SAUDIA DAIRY AND FOODSTUFF COMPANY
(SADAFCO)
(A Saudi Joint Stock Company)

CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS (UNAUDITED)
FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2026
AND REPORT ON REVIEW OF CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS

SAUDIA DAIRY AND FOODSTUFF COMPANY (SADAFCO)
(A Saudi Joint Stock Company)
CONDENSED CONSOLIDATED INTERIM FINANCIAL STATEMENTS
FOR THE THREE-MONTH AND NINE-MONTH PERIODS ENDED SEPTEMBER 30, 2026

	Page
Report on review of condensed consolidated interim financial statements	2
Condensed consolidated interim statement of financial position	3
Condensed consolidated interim statement of profit or loss	4
Condensed consolidated interim statement of comprehensive income	5
Condensed consolidated interim statement of changes in equity	6
Condensed consolidated interim statement of cash flows	7 - 8
Notes to the condensed consolidated interim financial statements	9 – 27

Report on review of condensed consolidated interim financial statements

To the shareholders of Saudia Dairy and Foodstuff Company (SADAFCO)
(A Saudi Joint Stock Company)

Introduction

We have reviewed the accompanying condensed consolidated interim statement of financial position of Saudia Dairy and Foodstuff Company (SADAFCO) (the "Company") and its subsidiaries (together the "Group") as at September 30, 2026 and the related condensed consolidated interim statements of profit or loss and comprehensive income for the three-month and nine-month periods then ended and the condensed consolidated interim statements of changes in equity and cash flows for the nine-month period then ended and explanatory notes. Management is responsible for the preparation and presentation of these condensed consolidated interim financial statements in accordance with International Accounting Standard 34 'Interim Financial Reporting' ("IAS 34"), as endorsed in the Kingdom of Saudi Arabia. Our responsibility is to express a conclusion on these condensed consolidated interim financial statements based on our review.

Scope of review

We conducted our review in accordance with International Standard on Review Engagements 2410, "Review of interim financial information performed by the independent auditor of the entity", as endorsed in the Kingdom of Saudi Arabia. A review of interim financial information consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing, as endorsed in the Kingdom of Saudi Arabia, and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying condensed consolidated interim financial statements are not prepared, in all material respects, in accordance with IAS 34, as endorsed in the Kingdom of Saudi Arabia.

PricewaterhouseCoopers





Mufaddal A. Ali
License Number 447

November 5, 2026

Branch of PricewaterhouseCoopers Public Accountants (professional limited liability company), Jameel square, floor 5
T: +966 (12) 610-4400, F: +966 (12) 610-4411

CR. 4030289002, UN No. 7003482481, capital of 500,000 SAR, (main CR. 1010371622, main UN No. 7000928734), national address: 2091 Prince Mohammed Bin Abdulaziz Street, Al Andalus Dist., postal code 23326, secondary number 8909, Jeddah, Kingdom of Saudi Arabia

SAUDIA DAIRY AND FOODSTUFF COMPANY (SADAFCO)
(A Saudi Joint Stock Company)
Condensed consolidated interim statement of financial position
(All amounts in Saudi Riyals thousands unless otherwise stated)

	Note	As at September 30, 2026 (Unaudited)	As at December 31, 2025 (Audited)
Assets			
Non-current assets			
Property, plant and equipment	7	**1,019,473**	1,032,056
Right-of-use assets		**83,407**	90,570
Intangible assets		**35,284**	17,292
Financial assets at fair value through profit or loss ("FVTPL")	8	**37,840**	38,904
Total non-current assets		**1,176,004**	1,178,822
Current assets			
Inventories	9	**585,781**	501,965
Prepayments and other receivables		**100,526**	54,727
Trade receivables	10	**328,692**	318,870
Short-term investments	11	**-**	140,623
Cash and cash equivalents	12	**501,120**	464,231
Current assets excluding assets classified as held for sale		**1,516,119**	1,480,416
Assets classified as held for sale	15	**44,592**	30,342
Total current assets		**1,560,711**	1,510,758
Total assets		**2,736,715**	2,689,580
Equity and liabilities			
Equity			
Share capital		**325,000**	325,000
Treasury shares reserve	13	**(61,668)**	(61,668)
Foreign currency translation reserve		**(12,765)**	(7,328)
Retained earnings		**1,308,159**	1,486,705
Total equity		**1,558,726**	1,742,709
Liabilities			
Non-current liabilities			
Non-current portion of lease liabilities		**52,710**	57,572
Employee benefit obligations		**180,287**	171,092
Total non-current liabilities		**232,997**	228,664
Current liabilities			
Trade and other payables		**332,050**	298,566
Accrued expenses and other liabilities		**415,372**	370,325
Due to related parties	16	**-**	30
Current portion of lease liabilities		**12,923**	12,819
Dividends payable	19	**164,148**	4,350
Accrued zakat and income tax	14	**17,287**	25,527
Current liabilities excluding liabilities directly associated with assets held for sale		**941,780**	711,617
Liabilities relating to assets classified as held for sale	15	**3,212**	6,590
Total current liabilities		**944,992**	718,207
Total liabilities		**1,177,989**	946,871
Total equity and liabilities		**2,736,715**	2,689,580

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

Mussad Abdullah Al Nassar	Patrick Othmar Stillhart	Glen Kelly
Member Board of Directors	Chief Executive Officer	Chief Financial Officer

SAUDIA DAIRY AND FOODSTUFF COMPANY (SADAFCO)
(A Saudi Joint Stock Company)
Condensed consolidated interim statement of profit or loss
(All amounts in Saudi Riyals thousands unless otherwise stated)

	Note	Three-month period ended September 30,		Nine-month period ended September 30,	
		2026 (Unaudited)	**2025 (Unaudited)**	**2026 (Unaudited)**	**2025 (Unaudited)**
Revenue	4	**678,514**	790,350	**2,166,093**	2,318,155
Cost of revenue		**(470,775)**	(566,935)	**(1,495,033)**	(1,548,568)
Gross profit		**207,739**	223,415	**671,060**	769,587
Selling and distribution expenses		**(106,619)**	(113,779)	**(330,749)**	(360,600)
General and administrative expenses		**(31,731)**	(31,195)	**(95,393)**	(91,626)
(Impairment loss)/ reversal of impairment loss on financial assets	10	**(1,621)**	-	**(2,227)**	3,989
Other operating (expenses)/ income		**(2,725)**	106,943	**(2,775)**	108,485
Operating profit		**65,043**	185,384	**239,916**	429,835
Finance income		**6,949**	9,326	**18,075**	27,667
Finance costs		**(1,309)**	(1,398)	**(3,886)**	(4,305)
Finance income – net		**5,640**	7,928	**14,189**	23,362
Profit before zakat and income tax		**70,683**	193,312	**254,105**	453,197
Zakat and income tax expense	14	**(4,122)**	(6,886)	**(13,354)**	(19,578)
Profit from continuing operations		**66,561**	186,426	**240,751**	433,619
Profit/ (loss) from discontinued operations	15	**105**	(1,896)	**(3,822)**	(5,313)
Profit for the period		**66,666**	184,530	**236,929**	428,306
Earnings per share:					
Basic and diluted earnings per share (Saudi Riyals) attributable to owners of the Company	6				
- Profit from continuing operations		**2.08**	5.83	**7.53**	13.55
- Profit for the period		**2.09**	5.77	**7.41**	13.38

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

Mussad Abdullah Al Nassar	Patrick Othmar Stillhart	Glen Kelly
Member Board of Directors	Chief Executive Officer	Chief Financial Officer

SAUDIA DAIRY AND FOODSTUFF COMPANY (SADAFCO)
(A Saudi Joint Stock Company)
Condensed consolidated interim statement of comprehensive income
(All amounts in Saudi Riyals thousands unless otherwise stated)

	Three-month period ended September 30,		Nine-month period ended September 30,	
	2026	**2025**	**2026**	**2025**
	(Unaudited)	**(Unaudited)**	**(Unaudited)**	**(Unaudited)**
Profit for the period	**66,666**	184,530	**236,929**	428,306
Other comprehensive (loss)/ income				
Items that may be reclassified to profit or loss				
Exchange difference on translation of foreign operations	**(1,783)**	(999)	**(5,437)**	8,526
Other comprehensive (loss)/ income for the period	**(1,783)**	(999)	**(5,437)**	8,526
Total comprehensive income for the period	**64,883**	183,531	**231,492**	436,832
Total comprehensive income for the period attributable to owners of the Company:				
Continuing operations	**64,778**	185,427	**235,314**	442,145
Discontinued operations	**105**	(1,896)	**(3,822)**	(5,313)
	64,883	183,531	**231,492**	436,832

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

Mussad Abdullah Al Nassar	Patrick Othmar Stillhart	Glen Kelly
Member Board of Directors	Chief Executive Officer	Chief Financial Officer

SAUDIA DAIRY AND FOODSTUFF COMPANY (SADAFCO)
(A Saudi Joint Stock Company)
Condensed consolidated interim statement of changes in equity
(All amounts in Saudi Riyals thousands unless otherwise stated)

	Share capital	Treasury shares reserve	Foreign currency translation reserve	Retained earnings	Total
Balance as at January 1, 2025 (Audited)	325,000	(51,559)	(17,149)	1,550,958	1,807,250
Profit for the period	-	-	-	428,306	428,306
Other comprehensive income	-	-	8,526	-	8,526
Total comprehensive income for the period	-	-	8,526	428,306	436,832
Dividends declared (Note 19)	-	-	-	(543,942)	(543,942)
Acquisition of treasury shares	-	(1,735)	-	-	(1,735)
Balance as at September 30, 2025 (Unaudited)	325,000	(53,294)	(8,623)	1,435,322	1,698,405
Balance as at January 1, 2026 (Audited)	**325,000**	**(61,668)**	**(7,328)**	**1,486,705**	**1,742,709**
Profit for the period	**-**	**-**	**-**	**236,929**	**236,929**
Other comprehensive loss	**-**	**-**	**(5,437)**	**-**	**(5,437)**
Total comprehensive (loss)/ income for the period	**-**	**-**	**(5,437)**	**236,929**	**231,492**
Dividends declared (Note 19)	**-**	**-**	**-**	**(415,475)**	**(415,475)**
Balance as at September 30, 2026 (Unaudited)	**325,000**	**(61,668)**	**(12,765)**	**1,308,159**	**1,558,726**

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

Mussad Abdullah Al Nassar
Member Board of Directors

Patrick Othmar Stillhart
Chief Executive Officer

Glen Kelly
Chief Financial Officer

SAUDIA DAIRY AND FOODSTUFF COMPANY (SADAFCO)
(A Saudi Joint Stock Company)
Condensed consolidated interim statement of cash flows
(All amounts in Saudi Riyals thousands unless otherwise stated)

	Note	Nine-month period ended September 30, 2026 (Unaudited)	2025 (Unaudited)
Cash flows from operating activities			
Profit before zakat and income tax from continuing operations		**254,105**	453,197
Loss before zakat and income tax from discontinued operations	15	**(3,822)**	(5,313)
Profit before zakat and income tax for the period		**250,283**	447,884
Adjustments for:			
Depreciation on property, plant and equipment	7	**81,564**	72,676
Depreciation on right-of-use assets		**12,403**	9,468
Amortisation on intangible assets		**1,457**	1,200
Gain on disposal of asset classified as held for sale		**-**	(107,417)
Write-off of non-financial asset	7	**1,108**	-
(Gain)/ loss on disposal of property, plant and equipment		**(815)**	370
Impairment loss/ (reversal of impairment) on financial assets	10, 15	**3,174**	(3,959)
Finance income		**(18,075)**	(27,667)
Finance costs		**3,891**	4,373
Reversal of provision for inventories	9	**(26,395)**	(9,498)
Provision for employee benefit obligations		**21,903**	19,683
Changes in:			
Inventories		**(53,240)**	(114,269)
Prepayments and other receivables		**(48,003)**	(5,358)
Trade receivables		**(4,361)**	(50,047)
Trade and other payables		**87,328**	65,817
Accrued expenses and other liabilities		**45,238**	43,043
Due to related parties		**(30)**	(6)
Cash generated from operating activities		**357,430**	346,293
Employee benefit obligations paid		**(14,076)**	(8,377)
Zakat and income tax paid	14	**(21,594)**	(23,384)
Net cash generated from operating activities		**321,760**	314,532
Cash flows from investing activities			
Finance income received on investments		**19,123**	32,181
Payment of initial direct costs on lease		**(3,000)**	(20,000)
Payments for property, plant and equipment		**(161,545)**	(107,082)
Payments for intangible assets		**(19,449)**	(10,107)
Proceeds from disposal of assets classified as held for sale		**-**	110,250
Proceeds from disposal of property, plant and equipment		**3,235**	61
Proceeds from disposal of long-term investments		**-**	50,000
Short-term investments		**(175,000)**	(719,700)
Proceeds from maturity of short-term investments		**314,500**	602,960
Net cash used in investing activities		**(22,136)**	(61,437)

The accompanying notes form an integral part of these condensed consolidated interim financial statements

Mussad Abdullah Al Nassar	Patrick Othmar Stillhart	Glen Kelly
Member Board of Directors	Chief Executive Officer	Chief Financial Officer

SAUDIA DAIRY AND FOODSTUFF COMPANY (SADAFCO)
(A Saudi Joint Stock Company)
Condensed consolidated interim statement of cash flows (continued)
(All amounts in Saudi Riyals thousands unless otherwise stated)

	Note	Nine-month period ended September 30,	
		2026	**2025**
		(Unaudited)	**(Unaudited)**
Cash flows from financing activities			
Dividends paid	19	**(255,677)**	(288,369)
Finance costs paid		**(3,891)**	(4,373)
Payments for acquisition of treasury shares		**-**	(1,735)
Principal repayments of lease liabilities		**(6,640)**	(7,547)
Net cash used in financing activities		**(266,208)**	(302,024)
Net increase/ (decrease) in cash and cash equivalents		**33,416**	(48,929)
Effects of exchange rate fluctuations on cash and cash equivalents		**(145)**	(2,270)
Cash and cash equivalents at the beginning of the period		**468,719**	467,796
Cash and cash equivalents at the end of the period		**501,990**	416,597
Cash and cash equivalents other than assets held for sale		**501,120**	416,597
Cash and cash equivalents included in assets held for sale		**870**	-
Cash and cash equivalents at the end of the period		**501,990**	416,597
Non-cash transaction:			
Transfer to assets classified as held for sale		**32,911**	2,833

The accompanying notes form an integral part of these condensed consolidated interim financial statements.

Mussad Abdullah Al Nassar	Patrick Othmar Stillhart	Glen Kelly
Member Board of Directors	Chief Executive Officer	Chief Financial Officer

1 General information

Saudia Dairy and Foodstuff Company (SADAFCO) the ("Company" or "SADAFCO" together with its subsidiaries referred to as the "Group") is a Saudi Joint Stock Company registered in the Kingdom of Saudi Arabia under Commercial Registration number 4030009917 having unified number 7000849831 issued in Jeddah dated Rabi Al-Akhar 21, 1396H (corresponding to April 21, 1976).

The registered office of the Company is located at Ibrahim Almalki Street, Alnakhil District, P.O. Box 5043, Jeddah 21422, Kingdom of Saudi Arabia. The head office of the Company is situated at Sari Branch Road, Al Khalidiyyah District, Jeddah 23423, Kingdom of Saudi Arabia.

The Company and its subsidiaries are primarily engaged in the production and distribution of dairy products, beverages, and various foodstuffs in the Kingdom of Saudi Arabia, Poland, and certain other Gulf and Arab countries. Information on the Group's structure is provided in Note 5 of these condensed consolidated interim financial statements.

2 Basis of preparation

2.1 Statement of compliance

These condensed consolidated interim financial statements of the Group have been prepared in accordance with International Accounting Standard 34 - "Interim Financial Reporting" ("IAS 34"), as endorsed in the Kingdom of Saudi Arabia, and other standards and pronouncements issued by the Saudi Organization for Chartered and Professional Accountants ("SOCPA").

These condensed consolidated interim financial statements do not include all the information and disclosures required in the annual financial statements and should be read in conjunction with the annual consolidated financial statements of the Group for the year ended December 31, 2025. IAS 34 states that the interim financial information is intended to provide an update on the latest complete set of annual financial statements. Hence, IAS 34 requires less disclosure in interim financial information than International Financial Reporting Standards, that are endorsed in the Kingdom of Saudi Arabia, and other standards and pronouncements issued by SOCPA, require in annual financial statements. An interim period is considered as an integral part of the whole fiscal year, however, the results of operations for the interim periods may not be a fair indication of the results of the full year's operations.

The condensed consolidated interim financial statements are prepared on a going concern basis.

2.2 Basis of measurement

These condensed consolidated interim financial statements have been prepared under the historical cost basis, except as explained in the relevant accounting policies in the annual consolidated financial statements for the year ended December 31, 2025.

2.3 Functional and presentational currency

These condensed consolidated interim financial statements are presented in Saudi Arabian Riyals ("Saudi Riyals"), which is also the Company's functional and presentational currency. For each entity, the Group determines the functional currency and items included in the condensed consolidated interim financial statements of each entity are measured using that functional currency. All amounts have been rounded to the nearest thousand, unless otherwise indicated.

2.4 New and amended standards adopted by the Group

Certain amendments to existing standards became applicable for the current reporting period. The amendments did not have an impact on the condensed consolidated interim financial statements of the Group and accordingly, the Group did not have to change its accounting policies or make any retrospective adjustments.

2 Basis of preparation (continued)

2.4 New and amended standards adopted by the Group (continued)

Title	Key requirements	Effective date
Amendment to IFRS 9 and IFRS 7 - Classification and Measurement of Financial Instruments	These amendments: • clarify the requirements for the timing of recognition and derecognition of some financial assets and liabilities, with a new exception for some financial liabilities settled through an electronic cash transfer system; • clarify and add further guidance for assessing whether a financial asset meets the solely payments of principal and interest (SPPI) criterion; • add new disclosures for certain instruments with contractual terms that can change cash flows (such as some instruments with features linked to the achievement of environment, social and governance (ESG) targets); and • make updates to the disclosures for equity instruments designated at Fair Value through Other Comprehensive Income (FVOCI).	January 1, 2026
Annual improvements to IFRS – Volume 11	Annual improvements are limited to changes that either clarify the wording in an Accounting Standard or correct relatively minor unintended consequences, oversights or conflicts between the requirements in the Accounting Standards. The 2024 amendments are to the following standards: • IFRS 1 First-time Adoption of International Financial Reporting Standards; • IFRS 7 Financial Instruments: Disclosures and its accompanying Guidance on implementing IFRS 7; • IFRS 9 Financial Instruments; • IFRS 10 Consolidated Financial Statements; and • IAS 7 Statement of Cash Flows.	January 1, 2026

2.5 Standards and interpretations issued but not yet effective

Certain new accounting standards and interpretations have been published that are not mandatory for September 30, 2026 reporting period and have not been early adopted by the Group. The standards, interpretations and amendments issued that are relevant to the Group, but are not yet effective.

In April 2024, the International Accounting Standards Board issued IFRS 18 “Presentation and Disclosure in Financial Statements” (“IFRS 18”). IFRS 18 will replace IAS 1 “Presentation of Financial Statements” and introduces new requirements for the presentation and disclosure of information in the financial statements, particularly in relation to the structure of the statement of profit or loss and other comprehensive income, consequential amendments to IAS 7 ‘Statement of Cash Flows’ impacting statement of cash flows, principles for aggregation and disaggregation, and disclosures relating to management-defined performance measures.

IFRS 18 is effective for annual reporting periods beginning on or after January 1, 2027, and is to be applied retrospectively. The Group has not early adopted the new accounting standard in preparing these condensed consolidated interim financial statements.

Based on the preliminary assessment, the expected impact of IFRS 18 is described below:

2 Basis of preparation (continued)

2.5 Standards and interpretation issued but not yet effective (continued)

- Structure of the Statement of Profit or Loss

IFRS 18 requires entities to classify all income and expenses in the statement of profit or loss to be categorized into one of the five categories i.e., operating, investing, financing, zakat and income tax, and discontinued operations. Classification of income and expenses depends on the main business activities of an entity. The Group has determined that it does not have a specified main business activity of investing in assets and/ or providing financing to customers. IFRS 18 introduces the requirement to present two new defined sub-totals i.e., 'operating profit' and 'profit before financing and zakat and income taxes'. The Group currently presents an 'operating profit' subtotal. The adoption of IFRS 18 will not result in any adjustment to the Group's profit for the year/ period or retained earnings.

The Group expects changes to the current structure of the consolidated statement of profit or loss to result from the following:

- A new subtotal, 'Profit before financing and zakat and income tax' will be presented to show the income from operating category and investing category separately;
- Finance cost on employee benefit obligations will be re-classified and presented under financing category;
- 'Finance income' and 'Fair value gain on financial assets at FVTPL' will be re-classified and presented as separate financial statement line items under investing category; and
- Bank charges not related to raising finance or changes in interest rates will be re-classified and presented under operating category.

- Management-Defined Performance Measures (MPMs)

MPMs are defined as a subtotal of income and expenses used in public communications outside the financial statements. MPMs are presumed to communicate to users of the consolidated financial statements, management's view of an aspect of the financial performance of the entity as a whole. The new change will require the Group to disclose specific information about MPMs in the notes to the consolidated financial statements together with explanation and reconciliation.

The Group is in process of determining which public communications should be considered when identifying MPMs. MPMs relate to the same reporting period as the consolidated financial statements. Therefore, MPMs disclosed by the Group following adoption of IFRS 18 will be determined based on public communications issued by the Group relating to the 2027 reporting period. The Group has not identified any MPMs for the current reporting period.

- Principles of aggregation and disaggregation

IFRS 18 provides enhanced guidance on the principles of aggregation and disaggregation which focus on grouping items based on their shared characteristics, including specific presentation or disclosure matters identified through management's implementation assessment. These principles are applied across the financial statements, and they are used in defining which line items are presented in the primary financial statements and what information is disclosed in the notes.

The Group is assessing the grouping of items on the basis of similar and dissimilar characteristics. Based on this assessment, it will present line items in the primary financial statements that provide useful structured summaries and disclose additional material information in the notes.

- Consequential Amendments

IFRS 18 introduces consequential amendments to IAS 7, which require entities to use the newly defined operating profit subtotal as the starting point for the consolidated statement of cash flows when presenting operating cash flows under the indirect method. The Group currently uses income before zakat for the year/ period as the starting point of the reconciliation to cash flows from operating activities. Certain adjusting items included in the reconciliation will change as a result of the new starting point.

2 Basis of preparation (continued)

2.5 Standards and interpretation issued but not yet effective (continued)

The consequential amendments also provide specific guidance on the classification of finance costs, finance income and dividend cash flows. Cash flows from 'finance income received' will continue to be presented as investing activities and cash flows from 'finance costs paid' and 'dividends paid' as financing activities.

2.6 Critical accounting estimates and judgments

The preparation of the condensed consolidated interim financial statements requires the use of certain critical estimates and judgments that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the reporting date and the reported amount of revenue and costs during the reporting period. Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The Group makes estimates and judgments concerning the future. The resulting accounting estimates will, by definition, seldom equal the related actual results.

These estimates and assumptions are based upon experience and various other factors that are believed to be reasonable under the circumstances and are used to judge the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised or in the revision period and future periods if the changed estimates affect both current and future periods.

Management has concluded that the Group's critical accounting judgements, estimates and assumptions remain appropriate under the current circumstances for the purpose of preparation of the condensed consolidated interim financial information. Management believes all sources of estimation uncertainty remain similar to those disclosed in the annual consolidated financial statements for the year ended December 31, 2025.

3 Material accounting policies

The material accounting policies adopted by the Group for the preparation of the condensed consolidated interim financial statements are consistent with those followed in the preparation of the Group's annual consolidated financial statements for the year ended December 31, 2025.

4 Segment information

The Group has two reportable segments, as described below, which are the Group's strategic business units. The strategic business units include different products and are managed separately because they require different marketing strategies. The Group's Chief Executive Officer (CEO) is the Chief Operating Decision Maker (CODM) and monitors the results of the Group's operations for the purpose of making decisions about resource allocation and performance assessment. Segment performance is evaluated based on profit/ (loss) before zakat and income tax for each segment.

Segment results that are reported to the CODM include items directly attributable to a segment as well as those that can be allocated on a reasonable basis.

For each of the segments, the CODM reviews internal management reports on a regular basis. No operating segments have been aggregated to form the above reportable segments.

The drinks segment represents milk and other drinks, while non–drinks represent mainly ice cream, tomato paste, cheese, and snacks.

4 Segment information (continued)

The following table presents segment information for the period ended September 30:

	Three-month period ended				Nine-month period ended			
	Drinks	**Non-Drinks**	**Un-allocated**	**Total**	**Drinks**	**Non-Drinks**	**Un-allocated**	**Total**
September 30, 2026 (Unaudited)								
Segment profit or loss								
Revenue	**350,898**	**361,035**	**-**	**711,933**	**1,178,240**	**1,051,146**	**-**	**2,229,386**
Revenue from external customers	**350,898**	**327,616**	**-**	**678,514**	**1,178,240**	**987,853**	**-**	**2,166,093**
Profit before zakat and income tax	**28,421**	**36,934**	**5,328**	**70,683**	**126,227**	**112,030**	**15,848**	**254,105**
Depreciation and Amortisation	**10,125**	**21,878**	**-**	**32,003**	**48,835**	**46,497**	**-**	**95,332**
Finance income	**-**	**-**	**6,949**	**6,949**	**-**	**-**	**18,075**	**18,075**
Finance costs	**687**	**622**	**-**	**1,309**	**2,238**	**1,648**	**-**	**3,886**
Impairment loss on financial assets	**-**	**-**	**(1,621)**	**(1,621)**	**-**	**-**	**(2,227)**	**(2,227)**

	Three-month period ended				Nine-month period ended			
	Drinks	**Non-Drinks**	**Un-allocated**	**Total**	**Drinks**	**Non-Drinks**	**Un-allocated**	**Total**
September 30, 2025 (Unaudited)								
Segment profit or loss								
Revenue	384,190	425,989	-	810,179	1,215,415	1,137,869	-	2,353,284
Revenue from external customers	384,190	406,160	-	790,350	1,215,415	1,102,740	**-**	2,318,155
Profit before zakat and income tax*	47,262	25,638	120,412	193,312	211,715	98,740	142,742	453,197
Depreciation and amortization	13,539	12,959	-	26,498	49,797	31,942	-	81,739
Finance income	-	-	9,326	9,326	-	-	27,667	27,667
Finance costs	646	752	-	1,398	1,966	2,339	-	4,305
Reversal of impairment loss on financial assets	-	-	-	-	-	-	3,989	3,989

**The increase in unallocated profit before zakat and income tax was primarily driven by the sale of an asset previously classified as held for sale for a gain of Saudi Riyals 107.4 million under other operating income.*

4 Segment information (continued)

The management has categorised its geographical operations as follows:

	Three-month period ended September 30,		Nine-month period ended September 30,	
Geographic information	**2026 (Unaudited)**	**2025 (Unaudited)**	**2026 (Unaudited)**	**2025 (Unaudited)**
Revenue from external customers				
Kingdom of Saudi Arabia	**562,871**	611,651	**1,764,736**	1,774,024
Poland	**63,558**	123,583	**210,280**	373,007
Other Gulf Cooperation Council (GCC) countries	**13,472**	14,274	**65,007**	66,433
Others	**38,613**	40,842	**126,070**	104,691
Total	**678,514**	790,350	**2,166,093**	2,318,155

Non-current operating assets:	**September 30, 2026 (Unaudited)**	**December 31, 2025 (Audited)**
Kingdom of Saudi Arabia	**1,105,083**	1,104,411
Poland	**33,081**	35,507
	1,138,164	1,139,918

Revenue for the nine-month period ended September 30, 2026, was lower compared with the corresponding period, mainly reflecting lower sales in the international market. The Group continues to monitor market conditions and has strategized supplier source diversification, increased inventory coverage, and adopted alternative logistics routes to manage the impact of the ongoing regional geopolitical events on its operations.

Intangible assets increased primarily due to the capitalization of costs associated with the implementation of the Group's new enterprise resource planning (ERP) system, which became operational during the current period. Prepayments and other receivables increased mainly due to higher payments to suppliers for inventory purchases to maintain higher buffer stock levels amid the ongoing regional situation.

5 Group information

The condensed consolidated interim financial statements of the Group include:

Name	**Relationship**	**Principal activities**	**Country of incorporation**	**% equity interest**	
				September 30, 2026	**December 31, 2025**
SADAFCO Bahrain Company LLC ("Sadafco Bahrain")	Subsidiary	Distribution of foodstuff and dairy products	Bahrain	100%	100%
SADAFCO Jordan Foodstuff Company LLC ("Sadafco Jordan")	Subsidiary	Retail, trade and distribution of foodstuff and dairy products	Jordan	100%	100%
SADAFCO Kuwait Foodstuff Co. W.L.L ("Sadafco Kuwait")	Subsidiary	Retail, trade and distribution of foodstuff and dairy products	Kuwait	49%	49%
Mlekoma Sp. z o.o.	Subsidiary	Retail, trade and distribution of foodstuff and dairy products	Poland	100%	100%

5 Group information (continued)

At September 30, 2026, the Group's parent company is Kuwait Projects Company Holding ("KIPCO") and Group's ultimate parent company is Al Futtooh Holding Company K.S.C. (Closed).

The Group holds 49% of the equity interest in Sadafco Kuwait ("investee company") directly and the remaining 51% through nominees on behalf of the Group. Accordingly, the Group considers Sadafco Kuwait as a wholly owned subsidiary.

On December 25, 2025, pursuant to a resolution, the Group's Board of Directors (the "Board") resolved to voluntarily liquidate three of its foreign subsidiaries namely, Sadafco Jordan, Sadafco Bahrain and Sadafco Kuwait to transition from operational to distribution model in their respective countries of incorporation. Accordingly, the underlying assets of these subsidiaries are carried under assets and liabilities held for sale as at September 30, 2026 and December 31, 2025. Please refer to Note 15 for details.

Further, effective January 1, 2026, the Group entered into a distributor agreement with a Jordan based company.

The financial year end of the Company and its subsidiaries is December 31, except for Sadafco Bahrain which has a financial year end of March 31.

6 Earnings per share

Basic earnings per share is calculated by dividing profit for the period attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares in issue outstanding during the period.

	Three-month period ended September 30,		Nine-month period ended September 30,	
	2026 (Unaudited)	**2025 (Unaudited)**	**2026 (Unaudited)**	**2025 (Unaudited)**
Weighted average number of ordinary shares outstanding (in thousands)	**31,960**	31,998	**31,960**	31,999
Profit for the period from continuing operations attributable to owners of the Company	**66,561**	186,426	**240,751**	433,619
Basic and diluted earnings per share based on profit for the period from continuing operations attributable to owners of the Company (Saudi Riyals)	**2.08**	5.83	**7.53**	13.55
Profit for the period attributable to owners of the Company	**66,666**	184,530	**236,929**	428,306
Basic and diluted earnings per share based on profit for the period attributable to owners of the Company (Saudi Riyals)	**2.09**	5.77	**7.41**	13.38

6 Earnings per share (continued)

6.1 Weighted average number of ordinary shares

Weighted average number of ordinary shares in issue is calculated as follows:

	Three-month period ended September 30,		Nine-month period ended September 30,	
	2026 (Unaudited)	**2025 (Unaudited)**	**2026 (Unaudited)**	**2025 (Unaudited)**
Issued ordinary shares at beginning of the period	**32,500**	32,500	**32,500**	32,500
Effect of treasury shares held	**(540)**	(502)	**(540)**	(501)
Weighted average number of ordinary shares outstanding at end of the period	**31,960**	31,998	**31,960**	31,999

Diluted earnings per share has been computed by dividing the profit attributable to equity holders of the parent by the weighted average number of shares outstanding adjusted for the effects of all diluted potential ordinary shares. However, in the absence of any convertible shares, the diluted earnings per share do not differ from the basic earnings per share.

7 Property, plant and equipment

Reconciliation of carrying amounts:

	September 30, 2026 (Unaudited)	**December 31, 2025 (Audited)**
Carrying amount at beginning of the period/ year	**1,032,056**	994,364
Additions during the period/ year	**106,084**	164,561
Disposals during the period/ year	**(244)**	(716)
Write-off during the period/ year	**(1,108)**	(65)
Transfer to assets held for sale (Note 15)	**(32,911)**	(10,260)
Depreciation charge for the period/ year	**(81,564)**	(103,731)
Impairment charge for the period/ year*	**-**	(16,359)
Exchange differences for the period/ year	**(2,840)**	4,262
Carrying amount at the end of the period/ year	**1,019,473**	1,032,056

Depreciation charge for the period is allocated as under:

	Three-month period ended September 30,		Nine-month period ended September 30,	
	2026 (Unaudited)	**2025 (Unaudited)**	**2026 (Unaudited)**	**2025 (Unaudited)**
Cost of revenue	**18,668**	15,307	**56,152**	48,358
Selling and distribution expenses	**7,829**	7,419	**23,258**	22,260
General and administrative expenses	**737**	679	**2,154**	2,058
	27,234	23,405	**81,564**	72,676

*Impairment charge for the year ended December 31, 2025 relates to certain cash generating units including ice cream factory, production lines and depots.

8 Financial assets at fair value through profit or loss

Financial assets at FVTPL comprise of the following:

	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Investment in sukuk	**37,840**	38,904

Investment in sukuk represents Tier 1 Sukuks, issued by Al Rajhi Bank, amounting to Saudi Riyals 38 million with a face value of Saudi Riyals 1,000 each. The Sukuks carry mark-up of 5.5% per annum and are classified at fair value through profit or loss. The Sukuks are listed on Tadawul and are currently actively traded in the market. The fair value of the Sukuks as at September 30, 2026, was Saudi Riyals 995.8 per certificate (December 31, 2025: Saudi Riyals 1,023.8). The Sukuks are perpetual, with the first call date on November 16, 2027.

9 Inventories

Inventories comprise of the following:

	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Raw materials	**263,997**	297,209
Packing materials	**47,431**	45,624
Finished goods	**145,510**	154,810
Spare parts, supplies and others	**14,409**	14,138
Goods-in-transit	**138,522**	40,667
	609,869	552,448
Less: Provision for inventories (Note 9.1)	**(24,088)**	(50,483)
	585,781	501,965

9.1 Movement in the provision for inventories is as follows:

	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Balance at beginning of the period/ year	**50,483**	70,663
Reversal of provision for the period/ year	**(26,395)**	(20,180)
Balance at the end of the period/ year	**24,088**	50,483

Reversal of provision during the three-month and nine-month periods ended September 30 is as follows:

	Three-month period ended September 30,		Nine-month period ended September 30,	
	2026 (Unaudited)	2025 (Unaudited)	2026 (Unaudited)	2025 (Unaudited)
(Reversal of provision)/ provision during the period	**(5,471)**	12,187	**(26,395)**	(9,498)

9.2 Provision for inventories is based on the nature of inventories, ageing profile, their expiry, and sales expectation based on historical trends and other qualitative factors. During the nine-month period ended September 30, 2026 and 2025, the Group has recognised a net reversal of provision for inventories due to an improved ageing profile, following higher purchases to maintain buffer stock levels.

10 Trade receivables

Trade receivables comprise of the following:

	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Trade receivables	**348,244**	336,195
Less: Allowance for impairment of trade receivables	**(19,552)**	(17,325)
	328,692	318,870

Trade receivables are non-interest bearing and are classified as financial assets measured at amortised cost.

The movement in the allowance for impairment of trade receivables is as follows:

	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Balance at beginning of the period/ year	**17,325**	25,978
Charge/ (reversal) for the period/ year	**2,227**	(3,656)
Transfers to assets classified as held for sale	**-**	(4,246)
Exchange differences	**-**	(751)
Balance at the end of the period/ year	**19,552**	17,325

The Group does not obtain collaterals over receivables, and the majority of receivables are, therefore, unsecured. Nevertheless, the Group anticipates that unimpaired receivables will be recoverable based on its historical experience.

Trade receivables include Saudi Riyals 0.16 million (December 31, 2025: Saudi Riyals 0.23 million) due from related parties (Note 16).

The following table provides information about the exposure to credit risk and ECLs for trade receivables from external customers:

September 30, 2026 (Unaudited)	**Gross carrying amount**	**Expected loss rate**	**Allowance for impairment of trade receivables**
Current (not past due)	**285,318**	**0.23%**	**653**
1–90 days past due	**41,843**	**2.65%**	**1,108**
90–180 days past due	**4,056**	**28.99%**	**1,176**
180-270 days past due	**1,563**	**73.64%**	**1,151**
270+ days past due	**601**	**100.00%**	**601**
	333,381		**4,689**
Individually assessed	**14,863**	**100.00%**	**14,863**
	348,244		**19,552**

10 Trade receivables (continued)

December 31, 2025 (Audited)	Gross carrying amount	Expected loss rate	Allowance for impairment of trade receivables
Current (not past due)	301,646	0.20%	590
1–90 days past due	16,727	2.68%	449
90–180 days past due	1,646	25.58%	421
180-270 days past due	1,111	72.01%	800
270+ days past due	62	100.00%	62
	321,192		2,322
Individually assessed	15,003	100.00%	15,003
	336,195		17,325

11 Short-term investments

Short-term investments comprise of the following:

	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Short-term Murabaha deposits	-	140,623

Short-term Murabaha deposits represent deposits with local banks with sound credit ratings of F1-F2 based on Fitch's credit rating and having original maturity of more than three months and less than twelve months from the investment date. Such deposits earned profits at rates ranging from 4.80% to 5.78% per annum for investments as at December 31, 2025.

12 Cash and cash equivalents

Cash and cash equivalents comprise of the following:

	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Cash in hand	**1,803**	1,100
Cash at banks	**198,675**	46,610
Short-term Murabaha deposits with original maturity up to three months	**300,642**	416,521
	501,120	464,231

Short-term Murabaha deposits represent deposits with local banks with sound credit ratings of F1-F2 based on Fitch's credit rating and having original maturity up to three months from the investment date. Such deposits earn profits at rates ranging from 4.50% to 5.25% per annum as at September 30, 2026 (December 31, 2025: 4.20% to 5.60%). The carrying value of bank balances (included above) and short-term Murabaha deposits represent their maximum exposure to credit risk without taking into account any collateral and other credit enhancement, and none of the balances were considered impaired at the reporting date.

13 Treasury shares

The reserves for the Company's treasury shares comprise the cost of the Company's shares held by the Company.

On December 17, 2024, the Company's shareholders in their Extraordinary General Assembly Meeting approved buy-back of treasury shares valid till December 17, 2025. The movement in treasury shares reserve is as follows:

	Number of treasury shares	Year of buy-back	Average price (Saudi Riyals)	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Balance at beginning of the period	500,250	2019	103.12	**61,668**	51,559
Purchases during the period	40,123	2025	251.95	**-**	10,109
Balance at the end of the period	540,373			**61,668**	61,668

Pursuant to Board of Directors recommendation dated March 8, 2026, the shareholders approved the buy-back of up to 2,709,627 shares of the Company to be held as treasury shares on May 19, 2026. The validity of the approval is 18 months.

14 Zakat and income tax

The Company files its zakat declaration on a consolidated basis. The significant components of the zakat base of the Company and its subsidiaries, which are subject to zakat and income tax regulations, are principally comprised of shareholders' equity, provisions at beginning of the year, and adjusted net profit, less deduction for the net book value of property, plant and equipment and certain other items.

14.1 Charge for the period

Zakat and income tax charge for the period comprise the following:

	Three-month period ended September 30,		Nine-month period ended September 30,	
	2026 (Unaudited)	2025 (Unaudited)	2026 (Unaudited)	2025 (Unaudited)
Zakat charge during the period	**4,000**	6,800	**12,600**	19,400
Income tax charge during the period	**122**	86	**754**	178
	4,122	6,886	**13,354**	19,578

Zakat is payable at 2.578% of the zakat base for the period in accordance with amended computation mechanism under new Zakat By-Laws effective from January 1, 2024.

14.2 Accrued zakat and income tax

The movement in accrued zakat and income tax during the period/ year is analysed as follows:

	Zakat	Income tax	Total
At January 1, 2025 (Audited)	24,335	-	24,335
Charge/ (reversal of charge) for the year	26,300	(886)	25,414
(Payments)/ refund during the year	(25,108)	886	(24,222)
At December 31, 2025 (Audited)	25,527	-	25,527
Charge for the period	**12,600**	**754**	**13,354**
Payments during the period	**(20,840)**	**(754)**	**(21,594)**
At September 30, 2026 (Unaudited)	**17,287**	**-**	**17,287**

14 Zakat and income tax (continued)

14.3 Status of assessments

Zakat assessments up to year ended December 31, 2024 have been finalised with the Zakat, Tax and Customs Authority ("ZATCA").

The Company has filed its zakat return for the year ended December 31, 2025, and received relevant certificate valid until April 30, 2027. ZATCA is yet to issue its final assessment for the year ended December 31, 2025.

Mlekoma Sp. z.o.o. filed its income tax returns for all years up to 2025 and settled its tax liabilities accordingly. Income tax assessments for the years up to year ended December 31, 2020, have been finalised with the tax authorities.

Sadafco Jordan has filed its income tax returns for all years up to 2025 with the tax authorities of which assessments up to the year ended December 31, 2023 have been finalised.

15 Discontinued operations and assets held for sale

Assets classified as held for sale are as categorized as follows:

Assets classified as held for sale	Note	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Disposal Group	15.3	**11,681**	30,342
Property, plant and equipment	15.4	**32,911**	-
		44,592	30,342

15.1 Voluntary liquidation of foreign subsidiaries – Disposal group

On December 25, 2025, the Group's Board resolved to voluntarily liquidate its foreign subsidiaries in Jordan, Kuwait and Bahrain and transitioned the operations to distribution models in those regions. The appointment of liquidators on such entities is subject to ongoing legal formalities. The underlying assets of each entity are assessed by the Group to be sold to distributors, repurposed for the use of the Group or written off. The process of disposals is expected to be completed within one year.

As a result, the subsidiaries namely, Sadafco Jordan, Sadafco Kuwait and Sadafco Bahrain have been presented as 'discontinued operations' under IFRS 5 'Non-current Assets classified as held for sale and Discontinued Operations' in these condensed consolidated interim financial statements which are related to both drinks and non-drinks segments.

15 Discontinued operations and assets held for sale (continued)

15.2 Financial performance and cash flow information

Following table presents the financial performance of discontinued operation for the following periods:

	Three-month period ended September 30,		Nine-month period ended September 30,	
	2026 (Unaudited)	**2025 (Unaudited)**	**2026 (Unaudited)**	**2025 (Unaudited)**
Revenue	**-**	16,194	**5,982**	52,326
Cost of revenue	**-**	(14,423)	**(6,013)**	(45,453)
Gross (loss)/ profit	**-**	1,771	**(31)**	6,873
Selling and distribution expenses	**(64)**	(3,142)	**(2,953)**	(11,313)
General and administrative expenses	**(8)**	(98)	**(135)**	(476)
Impairment reversal/ (loss) on financial assets	**177**	(30)	**(947)**	(30)
Other operating income/ (expense)	**-**	(376)	**249**	(299)
Operating profit/ (loss)	**105**	(1,875)	**(3,817)**	(5,245)
Finance costs	**-**	(21)	**(5)**	(68)
Profit/ (loss) before zakat and income tax	**105**	(1,896)	**(3,822)**	(5,313)
Income tax expense	**-**	-	**-**	-
Profit/ (loss) from discontinued operations	**105**	(1,896)	**(3,822)**	(5,313)

Loss before zakat and income tax from discontinued operations, as presented in the condensed consolidated interim statement of cash flows, amounted to Saudi Riyals 3.8 million (September 30, 2025: Saudi Riyals 5.3 million) including the fair value re-measurement required on assets classified as held for sale. Following table presents the cash flow information of discontinued operation for the following periods:

For the nine-month period ended September 30,	**2026 (Unaudited)**	**2025 (Unaudited)**
Net cash used in operating activities	**(5,479)**	(3,058)
Net cash generated from investing activities	**2,235**	-
Net cash used in financing activities	**(579)**	(586)
Net decrease in cash and cash equivalents	**(3,823)**	(3,644)

15 Discontinued operations and assets held for sale (continued)

15.3 Assets and liabilities of disposal group classified as held for sale

The carrying amounts of assets and liabilities of disposal group classified as held for sale were:

Assets classified as held for sale	September 30, 2026 (Unaudited)	December 31, 2025 (Audited)
Property, plant and equipment	**5,251**	7,427
Right-of-use assets	**-**	715
Inventories	**-**	4,181
Prepayments and other receivables	**5,560**	4,896
Trade receivables	**-**	8,635
Cash and cash equivalents	**870**	4,488
Total assets	**11,681**	30,342
Liabilities relating to assets classified as held for sale		
Employee benefit obligations	**598**	1,966
Trade and other payables	**539**	2,156
Accrued expenses and other liabilities	**2,075**	1,884
Current portion of lease liabilities	**-**	584
Total liabilities	**3,212**	6,590
Net assets	**8,469**	23,752

15.4 Non-current assets classified as held for sale

During the nine-month period ended September 30, 2026, the Board of Directors of the Group approved a plan to dispose of certain lands and machinery that ceased to be in use for operating activities. Accordingly, these assets, with a carrying amount of Saudi Riyals 32.91 million were reclassified to non-current assets held for sale as at September 30, 2026. The assets are being actively marketed for sale, and the management expects the sale to be completed within one year from the date of classification. These assets are measured at the lower of their carrying amount and fair value less costs to sell. As the fair value less costs to sell exceeds the carrying amount, no impairment loss has been recognised on the non-current assets classified as held for sale.

16 Related party transactions and balances

16.1 Transactions and balances with related parties

Related party transactions were undertaken in the ordinary course of business at commercially agreed terms and were approved by the management. For the purpose of these condensed consolidated interim financial statements, related parties are identified as affiliates of the Group that include entities which are subsidiaries and associates of KIPCO Group and key management personnel including close family members. Key management personnel include the CEO, CFO and other executives of the Group.

Significant related party transactions and balances for the period/ year ended and balances arising therefrom are described as under:

a) Due to related parties:

Transactions with	Nature of transaction	Amount of transactions				Due to related parties	
		Three-month period ended September 30,		Nine-month period ended September 30,		September	December
		2026	**2025**	**2026**	**2025**	**30, 2026**	**31, 2025**
		(Un-audited)	**(Un-audited)**	**(Un-audited)**	**(Un-audited)**	**(Un-audited)**	**(Audited)**
PKC Advisory (associate of parent company)	Consultancy services	**225**	448	**1,071**	1,421	**-**	12
Alternative Energy Projects Co. (associate of parent company)	Purchase of solar energy systems	**18**	36	**18**	36	**-**	18
						-	30

b) Due to related parties under accrued expenses and other liabilities:

Transactions with	Nature of transaction	Amount of transactions				Due to related parties	
		Three-month period ended September 30,		Nine-month period ended September 30,		September	December
		2026	**2025**	**2026**	**2025**	**30, 2026**	**31, 2025**
		(Un-audited)	**(Un-audited)**	**(Un-audited)**	**(Un-audited)**	**(Un-audited)**	**(Audited)**
Board of Directors and other committees	Remunera-tion	**1,301**	1,942	**3,904**	4,541	**4,720**	5,215

16 Related party transactions and balances (continued)

16.1 Transactions and balances with related parties (continued)

c) Due from related parties under trade receivables:

Transactions with	Nature of transaction	Amount of transactions				Due from related parties	
		Three-month period ended September 30,		Nine-month period ended September 30,		September	December
		2026 (Un-audited)	2025 (Un-audited)	2026 (Un-audited)	2025 (Un-audited)	30, 2026 (Un-audited)	31, 2025 (Audited)
Specialized Food Services (associate of parent company)	Sales of goods	**146**	393	**855**	1,213	**161**	229

d) Compensation of key management personnel of the Group:

	Three-month period ended September 30,		Nine-month period ended September 30,	
	2026 (Unaudited)	2025 (Unaudited)	2026 (Unaudited)	2025 (Unaudited)
Short-term employee benefits	**3,600**	2,965	**11,872**	9,624
Termination benefits	**263**	100	**1,034**	297
	3,863	3,065	**12,906**	9,921

17 Financial instruments

Fair value measurement

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The fair value measurement is based on the presumption that the transaction to sell the asset or transfer a liability takes place either:

- In the principal market for the asset or liability; or
- In the absence of a principal market, in the most advantageous market for the asset or liability

The principal or the most advantageous market must be accessible by the Group.

The fair value of an asset or a liability is measured using the assumptions that market participants would use when pricing the asset or liability, assuming that market participants act in their economic best interest. A fair value measurement of a non-financial asset takes into account a market participant's ability to generate economic benefits by using the asset in its highest and best use or by selling it to another market participant that would use the asset in its highest and best use.

The Group uses valuation techniques that are appropriate in the circumstances and for which sufficient data are available to measure fair value, maximising the use of relevant observable inputs and minimising the use of unobservable inputs.

All assets and liabilities for which fair value is measured or disclosed in the condensed consolidated interim financial statements are categorised within the fair value hierarchy, described as follows, based on the lowest level input that is significant to the fair value measurement as a whole:

17 Financial instruments (continued)

Fair value measurement (continued)

- Level 1 - Quoted (unadjusted) market prices in active markets for identical assets or liabilities
- Level 2 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is directly or indirectly observable
- Level 3 - Valuation techniques for which the lowest level input that is significant to the fair value measurement is unobservable

If the inputs used to measure the fair value of an asset or liability falls into different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest input level that is significant to the entire measurement.

The Group recognises transfers between levels of the fair value hierarchy at the end of the reporting period during which the change has occurred.

The fair values of financial instruments are not materially different from their carrying values.

	Level 1	Level 2	Level 3	Total
September 30, 2026 (Unaudited)				
Financial assets at FVTPL - Quoted	**37,840**	**-**	**-**	**37,840**
December 31, 2025 (Audited)				
Financial assets at FVTPL – Quoted	38,904	-	-	38,904

The following table shows the carrying amounts and fair values of financial assets and financial liabilities, it does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

	September 30, 2026 (Unaudited)		
	Carrying amount		
Description	**Amortised cost**	**Fair value through profit or loss**	**Total**
Financial assets measured at fair value			
Financial assets at FVTPL	**-**	**37,840**	**37,840**
Financial assets not measured at fair value			
Trade receivables	**328,692**	**-**	**328,692**
Cash and cash equivalents	**501,120**	**-**	**501,120**
Prepayments and other receivables	**26,515**	**-**	**26,515**
Financial liabilities not measured at fair value			
Trade and other payables	**332,050**	**-**	**332,050**
Accrued expenses and other liabilities	**398,940**	**-**	**398,940**
Lease liabilities	**65,633**	**-**	**65,633**
Dividend payables	**164,148**	**-**	**164,148**

17 Financial instruments (continued)

Fair value measurement (continued)

	December 31, 2025 (Audited)		
	Carrying amount		
Description	**Amortised cost**	**Fair value through profit or loss**	**Total**
Financial assets measured at fair value			
Financial assets at FVTPL	-	38,904	38,904
Financial assets not measured at fair value			
Trade receivables	318,870	-	318,870
Short-term investments	140,623	-	140,623
Cash and cash equivalents	464,231	-	464,231
Prepayments and other receivables	22,944	-	22,944
Financial liabilities not measured at fair value			
Trade and other payables	298,566	-	298,566
Accrued expenses and other liabilities	356,916	-	356,916
Lease liabilities	70,391	-	70,391
Dividend payables	4,350	-	4,350
Due to related parties	30	-	30

For the purpose of the financial instruments' disclosure, non-financial assets comprising of advances and prepayments and non-financial liabilities comprising of statutory liabilities amounting to Saudi Riyals 74.01 million and Saudi Riyals 16.43 million, respectively, (December 31, 2025: Saudi Riyals 31.78 million and Saudi Riyals 13.41 million, respectively) have been excluded from prepayments and other receivables and accrued expenses and other liabilities, respectively.

18 Commitments and contingencies

The commitments and contingencies of the Group are as follows:

a) As at September 30, 2026, the Group has outstanding commitments for future capital expenditures amounting to Saudi Riyals 108.53 million (December 31, 2025: Saudi Riyals 163.78 million).

b) As at September 30, 2026, the Group has contingent liabilities of Saudi Riyals 1.55 million (December 31, 2025: Saudi Riyals 1.62 million) in respect of guarantees issued for various business needs.

19 Dividends

The following dividends were announced during the periods ended September 30, 2026 and 2025 as approved by the Board of directors of the Group:

Date of approval	Dividend per share	Amount
September 9, 2026	Saudi Riyal 5	Saudi Riyals 160 million
February 16, 2026	Saudi Riyal 8	Saudi Riyals 256 million
September 22, 2025	Saudi Riyal 8	Saudi Riyals 256 million
March 17, 2025	Saudi Riyal 9	Saudi Riyals 288 million

20 Authorization of condensed consolidated interim financial statements

The condensed consolidated interim financial statements were approved and authorised for issue by the Board of Directors of the Group on November 5, 2026, corresponding to 25 Jumada al-Awwal 1448H.