الشركة العملية للطاقة (ش.م.ك.ع)
Action Energy Company (K.S.C.P)

التاريخ: 2026/11/12
إشارة رقم : 2026/CEO/60
السادة / بورصة الكويت المحترمين

الموضوع: إفصاح بشان إنعقاد مؤتمر المحللين /المستثمرين للشركة العملية للطاقة .

بناء علي الإلتزامات الواردة في المادة رقم (7-8) والمادة (2-4-8) من قواعد بورصة الكويت ، بشأن التزامات الشركات المدرجة، وتأكيدا علي التزام الشركة بالشفافية.

يرجي العلم بأن مؤتمر المحللين / المستثمرين عن الفترة المالية المنتهية في **30 سبتمبر 2026** قد انعقد اليوم **الخميس** الموافق **2026/11/12** في تمام الساعة **1:00** ظهراً بتوقيت دولة الكويت عن طريق بث مباشر عبر شبكة الإنترنت (**Live Webcast**) ولم يتم الإفصاح عن أي معلومة جوهرية غير متاحة للجمهور خلال المؤتمر .

مرفق طيه:

1.العرض التقديمي لمؤتمر المحللين / المستثمرين .

وتفضلوا بقبول فائق الاحترام والتقدير...

أحمد محمد العجلان
عضو مجلس الإدارة والرئيس التنفيذي

Date: 12/11/2026
Ref. No.: 60/CEO/2026
Boursa Kuwait Company

Subject: Disclosure Regarding the Analysts /Investors Conference for Action Energy Company

In accordance with the obligations set forth in Article (7-8) and (8-4-2) of the Boursa Kuwait Rules regarding the obligations of listed companies, and in affirmation of the Company's commitment to transparency.

We would like to inform you that the Analysts/Investors Conference for the financial period ended **30th September 2026** was held today, **Thursday, 12 /11/ 2026,** at **1:00** PM Kuwait time via live webcast over the internet. No material information not previously disclosed to the public was shared during the conference.

Please find attached:

1. Analysts/Investors Conference Presentation.

Yours Sincerely...

Ahmad Mohammad Al-Ajlan
Board Member & CEO

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Earnings Presentation

9M 2026

Today's Presenters



Vice Chairman

Eng. Rawaf Bourisli



Board Member & Chief Executive Officer

Ahmad Al-Ajlan



Board Member

Vikas Arora



General Manager – Finance

Jainuddin Jhabuawala



General Manager – Services & BD

Ivan Chikunov

Disclaimer

This presentation has been prepared solely for use as an investor presentation for Action Energy Company ("AEC" or "the Company"). By attending the earnings call or by reading this presentation, you agree to be bound by the following limitations.

This presentation contains statements that are, or may be deemed to be, forward looking statements. These statements are based on the Company's current plans, estimates and projections, as well as its expectations of external conditions and events. Forward-looking statements are subject to risks, uncertainties and assumptions about the Company and its investments, including, among other things, the development of its business, financial prospects, growth, strategies, as well as the trends in the industry and broader macroeconomic developments in Kuwait. The Company shall not be held liable for factors that are beyond its control, including but not limited to factors such as, future market conditions, currency fluctuations, regulatory actions, changes in applicable laws or regulations, subsidy, etc.

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Company Overview



Introduction to Action Energy Company



At a Glance
Powering the Future of Energy

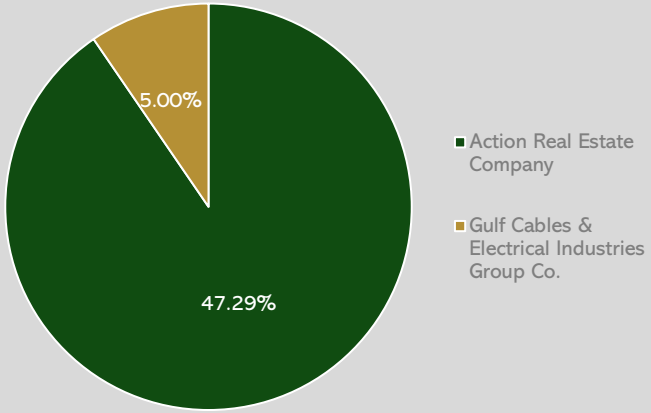
Market Share (as of 30 Sept 2026)
12%

Backlog
KWD 341 mn

Operational Onshore Rigs
20
Under Mobilization
7

Total Installed Capacity
20,600 HP

Major Shareholders



JVs and Partnerships

TRG · COSL · Cpven · KCA Deutag · HP · Expert Optima · Jereh · Gilgamesh Oilfield Services · KERUI Petroleum & Gas · NaftoServ Energy Services · Kellton · ANTON 安東

Established in 2015, AEC has grown into a leading provider of onshore drilling services in Kuwait, operating 20 rigs. The Company operates primarily through two key complementary business segments:

- Drilling Services, supported by a modern, high-utilization rig fleet, and
- Oilfield Services, providing well lifecycle support through a combination of in-house capabilities and strategic technical partnerships.



Comprehensive Platform Delivering Full-Cycle Value

Drilling Services



AEC rig fleet is in range of high-spec rigs (550–3,000 HP) with 20,600 HP installed

Prequalified for drilling, workover and heavy oil services

Enhanced rig-move capabilities designed to optimize operational efficiency, safety and costs

Number of Operational Rigs*	20

Oilfield Services[1]



Electrical Submersible Pumps

Slickline Services

Once Through Steam Generator Services

Tubular Inspection

Mobile Equipment Inspection

Directional Drilling

Wireline

***Workover, Well Testing & Maintenance** – Pressure, SCSSSV, valve servicing, and surface wells*

Action Energy's Platform Enables Comprehensive Operations and Contracts

P	*Diverse product offering with clear synergies across the business verticals*
P	*Longstanding Collaboration with Core Client*
P	*Maximizing Value through Strong Client Relationship*
P	*Enhanced Efficiency Through In-House Capabilities*

AEC's diverse service offering allows it to capitalize on clear synergies across offerings by delivering comprehensive contracts ensuring it continues to capture value

Source: Company Information
Notes: (1) Oilfield services are newly introduced, with contracts either signed or pending commencement
*** 7 rigs are under mobilization**

Strategic Review



Investment Highlights

One of Kuwait's Leading Onshore Drilling And Oilfield Services Providers

Clear Strategy For Disciplined Growth and Shareholder Returns

Seasoned Leadership Team and Institutionalized Governance

Significant Backlog Providing Multi-year Revenue Stability

Young, Fit-for-purpose Fleet Driving Efficiency, Reliability, And Safety



Attractive Financial Profile With Strong Cash Generation

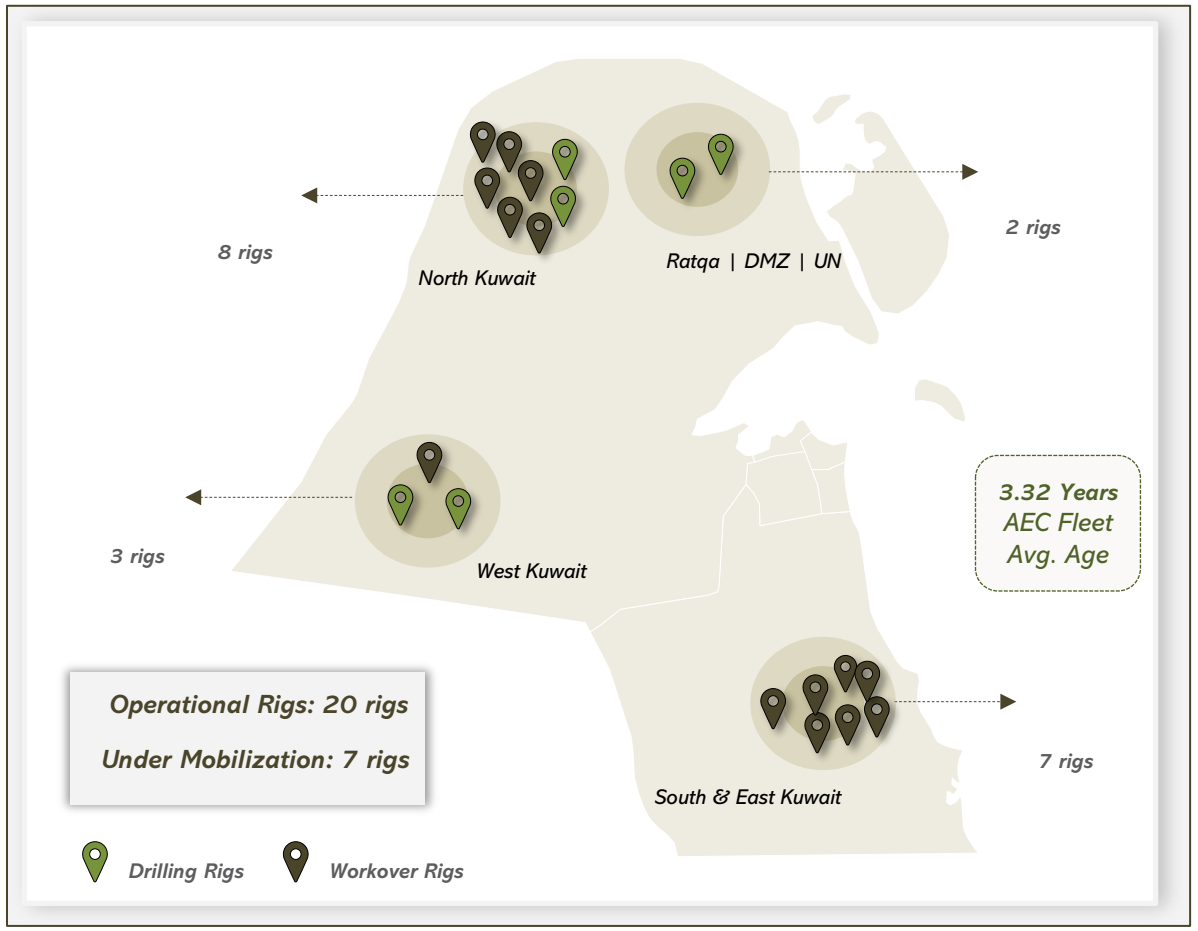
Operating in an Industry With Favorable Fundamentals and Multi-year Visibility

Resilient Business Model Proven Across Cycles

Full Spectrum Upstream Capabilities Supported By Strategic Partnerships

One of Kuwait's Leading Onshore Drilling And Oilfield Services Providers

Demonstrating a Dominant Presence in Kuwait



Proven Consolidator Through Cycles

20 operational rigs

▲ **5x** since 2022

Leading Scale & Profitability

KWD 31.9mn	KWD 26.9mn
Revenue	*Revenue*
KWD 16.4mn	KWD 13.4mn
EBITDA	*EBITDA*
51.3% *Margin*	49.6% *Margin*
FY2025	*9M2026*

Visible, Contracted Growth

KWD 321 mn	KWD 341 mn
Backlog	Backlog
FY 2025	Sept 2026

Partner of Choice for Kuwait's Key Energy Supplier

AEC also maintains deep, long-standing relationships with leading international partners

Committed to Operational Excellence and Efficiency

100%

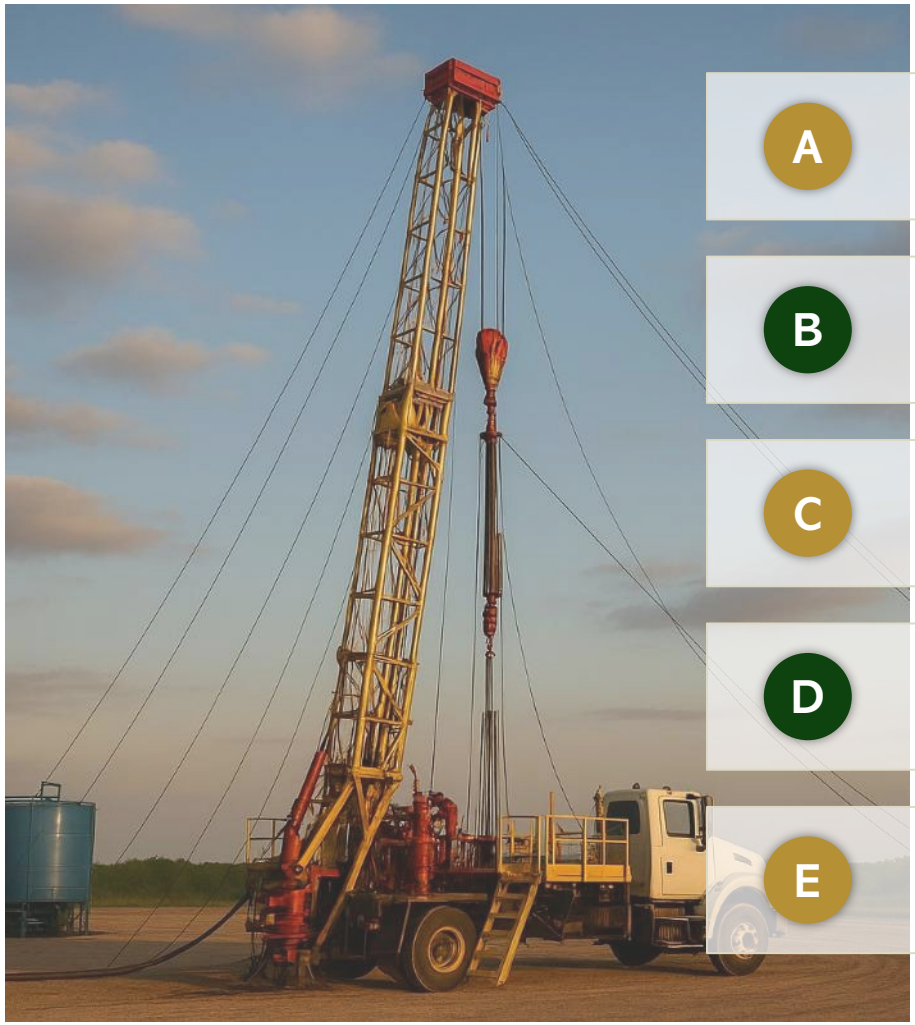
9M 2026 average utilization

Culture Focused on Safety

0.00 LTIR (9M 2026) (1)

(1) LTIR is the lost time incident rate used to measure the number of workplace incidents or injuries that result in lost time

Attractive Financial Profile With Strong Cash Generation



- **A** — *Largely derisked, contracted, growing and resilient top line supported by a strong backlog*
- **B** — *Robust margins supported by a lean cost structure*
- **C** — *Disciplined capital expenditure and working capital management*
- **D** — *Efficient capital structure with opportunities for further optimization*
- **E** — *Best-in-class returns, with further capability to deliver in the long term*

Source: Company Information

Operating in an Industry With Favorable Fundamentals and Strategically Positioned for Growth

Highest Reserve Life
Maintains an oil and gas reserve life of 276 years

Low Lifting Cost
Boasts a competitive lifting cost of $8.50 per barrel

Reduced Emissions
Achieves a minimal CO2 intensity of 8.5kg per barrel

Significant Barriers to Entry
Stringent regulatory and licensing requirements apply for Kuwait operations

Right Timing

- GCC NOCs have committed to substantial investment
- Strong local demand for drilling capacity today
- Kuwait's long-standing focus on expanding hydrocarbon production

Right Location

- Systemically critical for energy security-of-supply
- Resilient and growing drilling markets

Right Assets

- Focus drilling segment accounts for over 69.1% of regional oil & gas production
- Awarded recurring tenders, highlighting strong compliance & expertise
- Youngest rig fleet in Kuwait, ensuring efficiency, mobility, and reliability

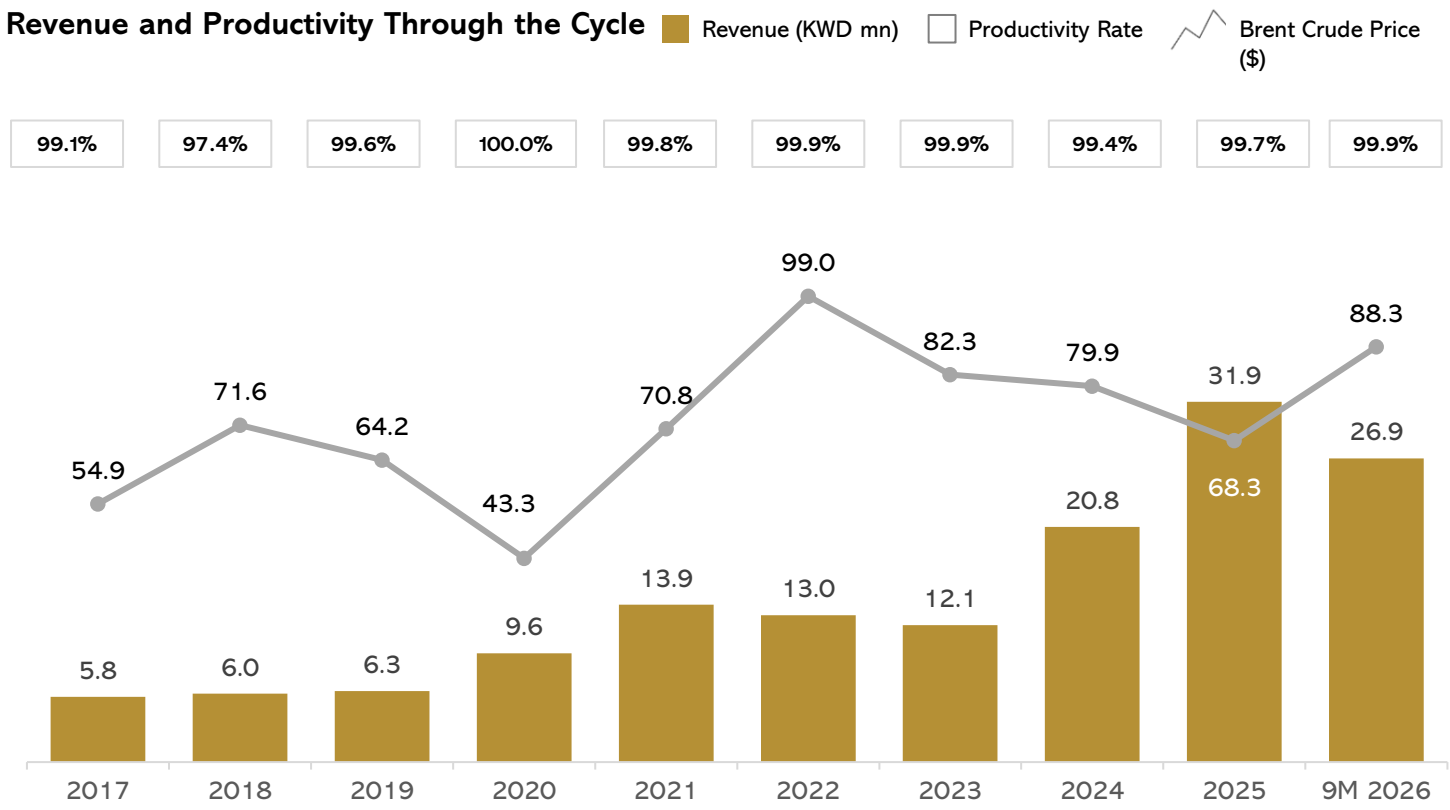
Right People

- Skilled, long-tenured team delivering consistent operational excellence
- Proven track record built on the commitment and expertise of AEC's people
- Robust management team with over a decade of sector experience



Resilient Business Model Proven Across Cycles

Track Record of Rapid Growth Throughout Market Cycles



	Backlog (KWD mn)	EBITDA Margin (%)	Operational Rigs (#)
2022	131	70%	4
2023	119	59%	9
2024	184	49%	10
2025	321	51%	20
9M 2026	341	49.6%	20
Δ 2022 – 9M 2026	+ 210 KWD mn	NMF	+ 16 rigs

De-risked Growth with Long-Term Horizon
Customer base dominated by NOCs

Insulated from Energy Price Volatility
Competitive day rates

Low Costs
Lean operations & overhead; economies of scale

Source: Company Information, publicly available info

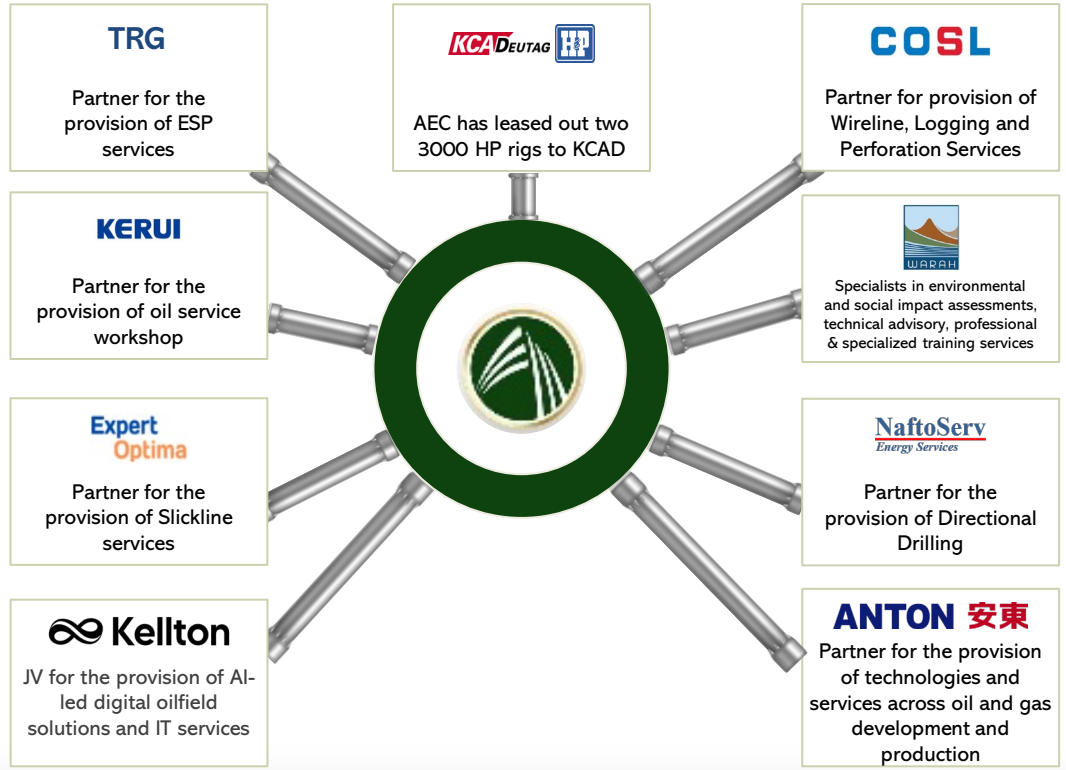
Full Spectrum Upstream Capabilities Supported By Strategic JVs and Partnerships

Action Energy operates across multiple stages of the oil & gas drilling value chain, with JV partners enabling expansion into specialized, high-value services

Oil & Gas Drilling Value Chain

1. **Exploration**
   - Exploration Studies & Licensing
   - Exploration Drilling
2. **Drilling & Well Construction**
   - **Rig Contracting & Mobilization**
   - **Well Design, Drilling & Evaluation**
3. **Completion & Production Start-Up**
   - Well Completion
   - Testing & Start-Up
4. **Production Operations**
   - **Production Optimization**
   - **Well Intervention & Workovers**
5. **Abandonment & Decommissioning**
   - Plugging Wells
   - Site Restoration

Strategic International Partners Enabling Expanded Capabilities



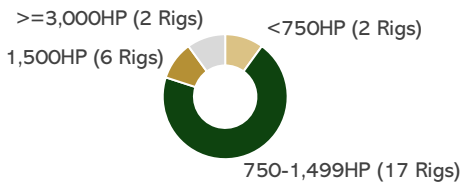
Action Energy operates across multiple stages of the oil & gas drilling value chain, with JV partners enabling expansion into specialized, high-value services

Source: Company Information

Young, Fit-for-purpose Fleet Driving Efficiency, Reliability, And Safety

State of the Art Rig Fleet…

Fleet Breakdown by Horsepower (HP)

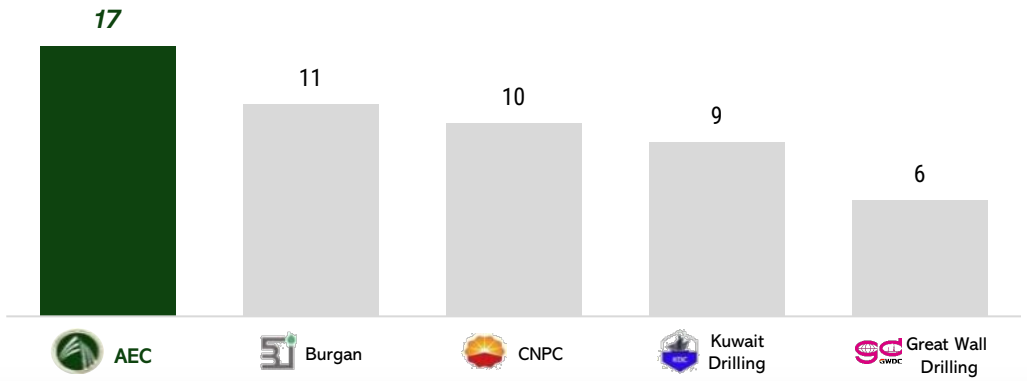


Operational Status

100%

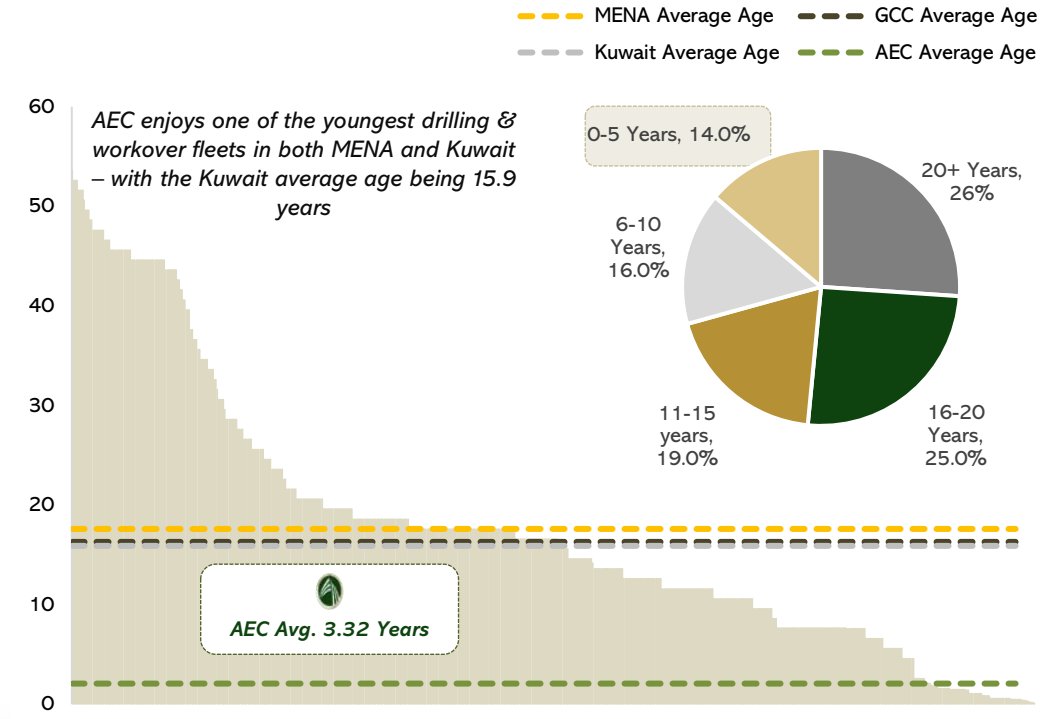
of AEC's rigs are currently contracted and fully operational

Top 5 Kuwait Players with Land Rigs between 750-1,499HP



…and the Youngest Fleet in the Region, Built for Efficiency, Safety, and Mobility

Drilling Rig Ages in MENA & GCC

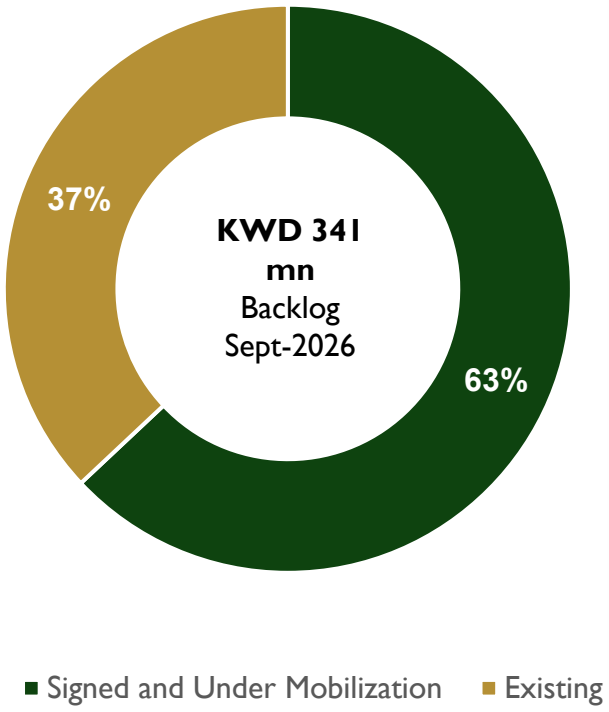


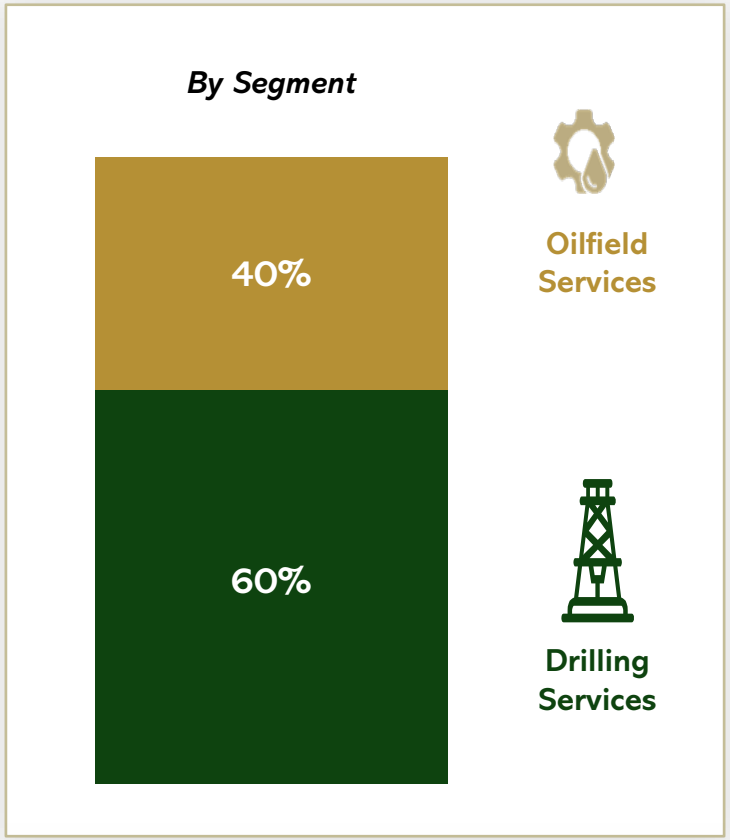
AEC's young and modern rigs combine efficiency and versatility, positioning the company to capture Kuwait's rising demand

Source: Company Information, Westwood Global Energy Group (August 2025)

Significant Backlog Providing Multi-year Revenue Stability

Significant Backlog and Attractive Contract Terms





5.2 Years
Weighted Average Residual Contract Life

4.7 Years
Average Contract Duration

+1-year renewal clauses in place, with AEC already re-tendered

KWD Denominated
95% of Backlog Revenue

Strong Customer Relationships
Longstanding and Collaborative Relationship with KOC

4.4x
Backlog / Net Debt (9M 2026)

Significant KWD-Denominated Backlog with Long Contract Tenure Anchors Cash Flow Visibility and Strengthens Downside Protection

Source: Company Information

Seasoned Leadership Team and Institutionalized Governance

Executive Team



Tenure at AEC: 4 years
Education: *Bachelor's of Business – Kuwait University*
Recent Experience:
- *Board Member of Qurain Petrochemical Industries Company from 2005 to 2009*
- *Board Member of Zumorrroda Leasing from 2006 to 2009*

Mr. Ahmed Al-Ajlan
Chief Executive Officer



Tenure at AEC: 5 years
Education: *Masters in Mechanical Engineering from Moscow Technical State University*
Recent Experience:
- *Field Services Manager at Schlumberger from 2010 to 2020*

Mr. Ivan Chikunov
General Manager – Services & Business Dev



Tenure at AEC: 7 years
Education: *University of Salford Manchester*
Recent Experience:
- *HRM at Gulf Drilling & Maintenance Co. from 2016 to 2019*
- *HR Team Lead at SGS from 2011 to 2016*

Mrs. Wafaa Al Shatti
General Manager – HR & Admin



Tenure at AEC: 9 years
Education: *Rig Technician Level 3*
Recent Experience:
- *Drilling Superintendent at Grey Wolf Drilling from 2014 to 2015*
- *Operations Manager at Weatherford Drilling from 2007 to 2014*

Mr. Craig Rasmussen
General Manager – Drilling & Workover



Tenure at AEC: 8 years
Education: *CA, Bachelor's Degree in Commerce*
Recent Experience:
- *Head of Finance at Hadi Hospital from 2015 till 2017*
- *Assurance Manager at E&Y from 2008 to 2014*

Mr. Jainuddin Jhabuawala
General Manager – Finance



Tenure at AEC: 9 years
Education: *Bachelor's Degree in Mechanical Engineering – University of San Jose*
Recent Experience:
- *QHSE Manager at Eurasia Drilling from 2013 to 2015*
- *Senior QHSE Advisor at Dalma Gulf Drilling from 2008 to 2013*

Mr. Egbert Micame
Health, Safety, and Environment Manager

Seasoned Leadership Team and Institutionalized Governance, cont'd.

AEC is Compliant with CMA's Listing Requirements

- The Company's Board of Directors consists of 7 members, including 2 independent seats.
- Board committees established in line with CMA requirements, including the Risk & Audit Committee and the Nomination & Remuneration Committee.
- Governance framework enhanced through updated policies and procedures to ensure full compliance with CMA regulations.
- Organizational structure strengthened with a compliance function and an Investor Relations function in place, supported by the appointment of a dedicated Investor Relations Officer.

Source: Company Information.

Board of Directors



- *Founding Chairman, Action Real Estate*
- *Founding Chairman of Action Hotels*
- *Board Member of Egypt Kuwait Holding*

Sheikh Mubarak Al-Sabah
Chairman



- *General Manager of Action Real Estate Company*
- *Vice Chairman of Action Hotels*

Eng. Rawaf Bourisli
Vice Chairman



- *Member of Arab Stock Market Union*
- *Board Member of Qurain Holding*

Mr. Ahmed Al-Ajlan
Board Member and CEO



- *CFO of Action Group Holdings from 2016 to 2023*
- *Group Financial Controller at M H Alshaya from 2006 to 2016*

Mr. Vikas Arora
Board Member



- *Partner at Soor Capital*
- *Previously VP of Investments at Gatehouse Capital*

Mr. Mohamed T Razouqi
Board Member



- *Key tenure at United Industries Company (KIPCO Group) from 2002 to 2013*
- *Held senior leadership roles at Al Ahlia Investment Group and others*

Mr. Essa Khaled Essa Al Saleh
Independent Member



- *Board Member of ACICO Industries & KNET*
- *Previously Group Chief of Retail & Private Banking at KFH and CEO – Wealth Management at BNP Paribas (Kuwait)*

Mr. Waleed Mandani
Independent Member

Clear Strategy For Disciplined Growth and Shareholder Returns

Building Kuwait's Only Local Player Covering Drilling, Workover, and Oilfield Services

Built on Strong Foundations and Proven Track Record

1. *Entered market with 2 drilling rigs and 2 leased rigs through JV with Sun Drilling, securing contracts with KOC and KCAD*

+

2. *Established credibility as Kuwait's only local drilling contractor, with shallow, medium, and deep drilling rigs*

=

P Global players partnered with AEC to enter Kuwait market

P Secured 1-year contract extensions twice

Local Champion Through Strategic Service Expansion and Strong Shareholder Backing

AEC's Strategic Offering Expansion

P **Drilling Rigs**

P **Workover Rigs**

P **Oilfield Services**

Expanded into workover and OFS, combining timely entry with proven know-how to capture fast-growing opportunities

Strong Shareholder Backing

مؤسسة الخليج للاستثمار Gulf Investment Corporation

Backed by GIC, enabling entry into high-value niche OFS segments

Anchored Leadership in Kuwait Through Proof of Concept

Positioning

Sole Kuwaiti player with proven Drilling, Workover, and OFS capabilities, validated by multiple contracts

Barriers

Prequalified for Drilling, Workover, and OFS, while new entrants face 5+ years to catch up

P *Protected by new rules banning JVs in local tenders*

P *Already prequalified across multiple drilling and oilfield services*

P *Invested USD 1mn+ in policies and procedures to support independent operations and compliance*

Source: Company Information

Strategic Pillars of Growth



Sustain and Grow Market Leadership in Kuwait

Demand for onshore drilling underpinned by Kuwait Oil Company's long-term target to increase crude production capacity to 4.0 mmbpd (million barrels per day) by 2035 and expand free gas output.

With one of the youngest fleets in the country and a 94% success rate in drilling tenders to date, AEC is well-positioned to capture a share of this expansion.

The Company's strong track record, long-standing relationship with KOC, and fully pre-qualified rig
fleet support its ability to sustain and grow market share in its core domestic market.



Expand and Diversify Oilfield Services

The Company has already secured pre-qualifications and awards in areas such as electric submersible pumps (ESP), slickline, inspection, and once-through steam generator (OTSG) services, and continues to pursue additional service line pre-qualifications.

Strategic partnerships with global technology providers enable knowledge transfer, technical capability enhancement, and transition from JV-based participation to independent execution.

This diversification broadens AEC's role as a partner to KOC, deepens integration with the upstream value chain, and enhances resilience through recurring service revenues.



Pursue Regional Expansion and Selective M&A

AEC is evaluating opportunities to replicate its operating model across the GCC, where significant incremental demand for drilling and workover rigs is expected by 2030. Growth avenues include bidding independently using existing pre-qualifications, entering into JVs, & selectively acquiring local operators or service providers to accelerate entry into attractive markets.

Within Kuwait, bolt-on acquisitions in OFS segments such as well services, slickline, and production support are also being assessed to broaden technical expertise and strengthen AEC's long-term value proposition.

All expansion is guided by a disciplined capital allocation framework, maintaining conservative leverage and a focus on sustainable shareholder returns.

Embedded HSE Culture Aligned with International Standards and Industry Best Practice

AEC Has a High HSE Standard Allowing it to Maximize Efficiency and Reduce Risk

HSEQ a Key Pillar to AEC's Successful Business Model



Key Memberships & Accreditations

- **9-Year Free LTI Safety Award** — Awarded to Rig SD-16 with KOC in 2026
- **2-Year Free LTI Safety Award** — Awarded to Rigs SD-206, SD-205, SD-204, SD-203, SD-202, & SD-201 with KOC in 2026
- **1-Year Free LTI Safety Award** — Awarded to Rigs AEC-253, AEC-254, SD-207, SD-208, SD-215, SD-216, SD-217, SD-218, SD-219, SD-220 & SD-15 with KOC in 2026

Safety Metrics

	2022A	2023A	2024A	2025A	Q3 2026
LTIR(1)	0.00	0.00	0.09	0.00	0.00
TRIR(2)	0.00	0.00	0.18	0.09	0.09
RTAF(3)	0.00	0.00	0.00	0.45	0.00
Employee Fatalities	0	0	0	0	0

HSE Standards on par with global standards

Strong HSE track record gives edge when tendering

ISO 45001 CERTIFIED · ISO 9001 CERTIFIED · ISO 14001 CERTIFIED

Source: Company Information
Notes: (1) Lost-Time Incident Rate, (2) Total Recordable Incident Rate, (3) Road Traffic Accident Rate

Financial Review



Key Financial Highlights – 9M2026

Revenue

KWD **26.9** mn

▲ +19%

YoY

EBITDA

KWD **13.4** mn

▲ +13%

YoY

Net Profit

KWD **6.5** mn

▲ +63%

YoY

Backlog

KWD **341** mn

▲ +3%

YoY

Net Debt to Equity

0.90x

▼ Dec 2025: 0.55x

Op. Cash Flow

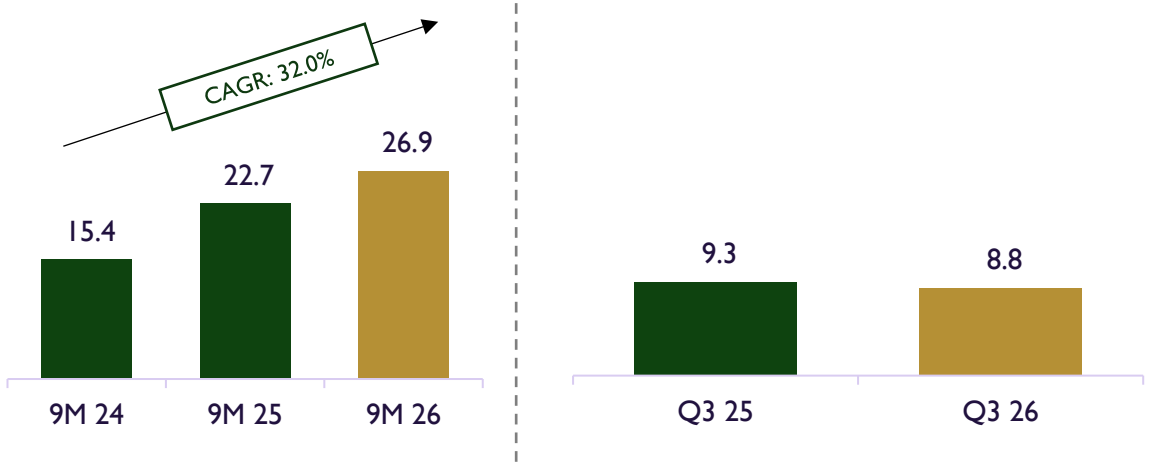
KWD **9.9** mn

▲ +74%

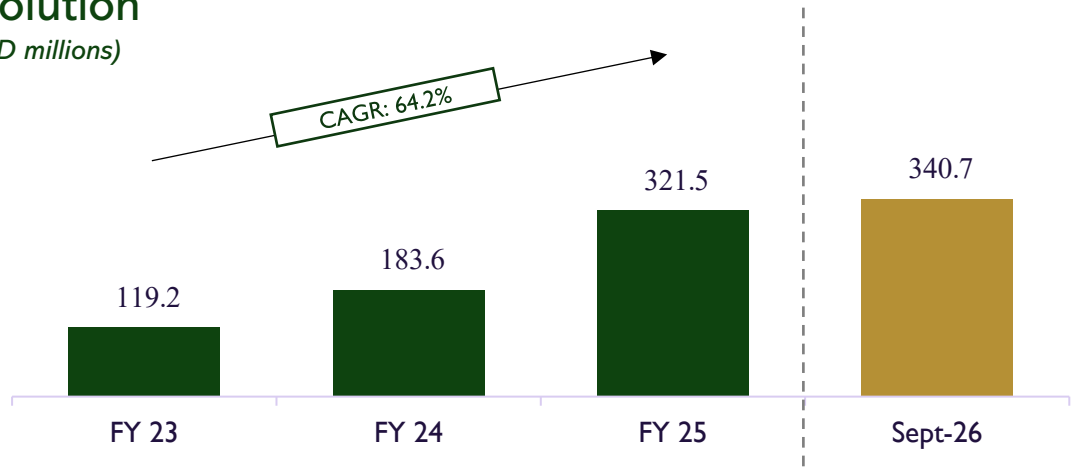
YoY

Revenue & Backlog

Revenue
(KWD millions)



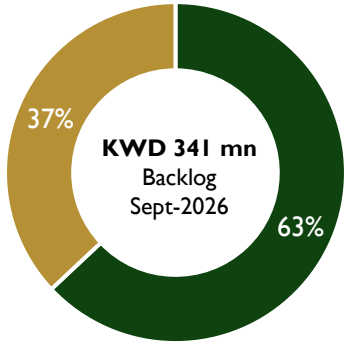
Backlog Evolution
(KWD millions)

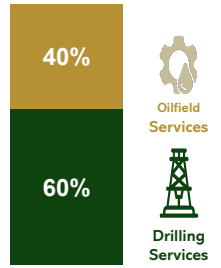


Highlights

- **Revenue** grew 18.5% YoY to KWD 26.9 million in 9M, with growth normalizing, as the 2025 base absorbed the ten rigs added between March and May 2025. Q3 revenue declined 4.5% YoY to KWD 8.8 million, as a result of the strategic reduction in the daily lease rate for the 3,000 HP rigs under KCAD, supporting the new 5-year contract (+2-year extension) from KOC. Growth in core drilling services reached 4.2%.
- **Backlog** reached KWD 341 million, driven by the growing contribution from OFS, in line with our diversification strategy. OFS revenue remained modest in 9M, driven mainly by inspection activities, while other OFS projects are currently under mobilization.

Backlog By Segment
(%)



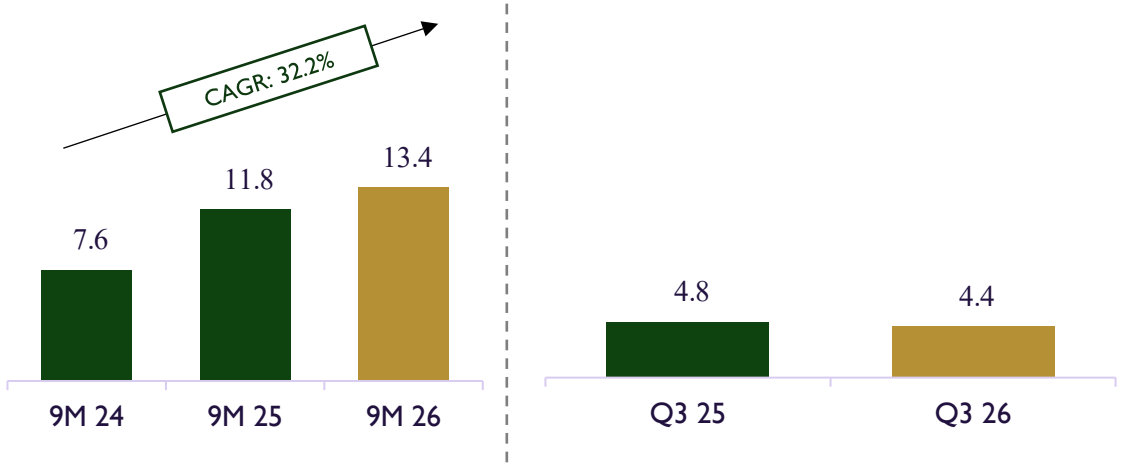


■ Signed and Under Mobilization ■ Existing

Financial Performance

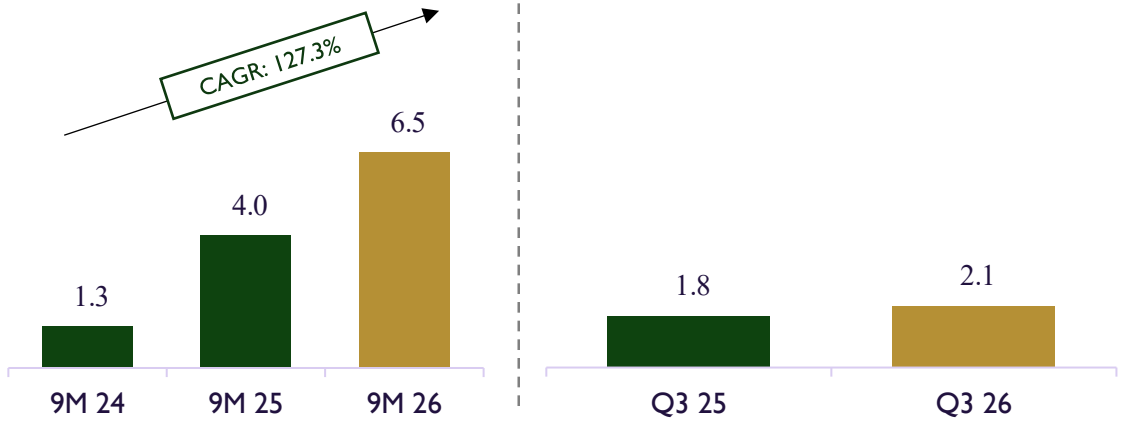
EBITDA

(KWD millions)



Net Profit

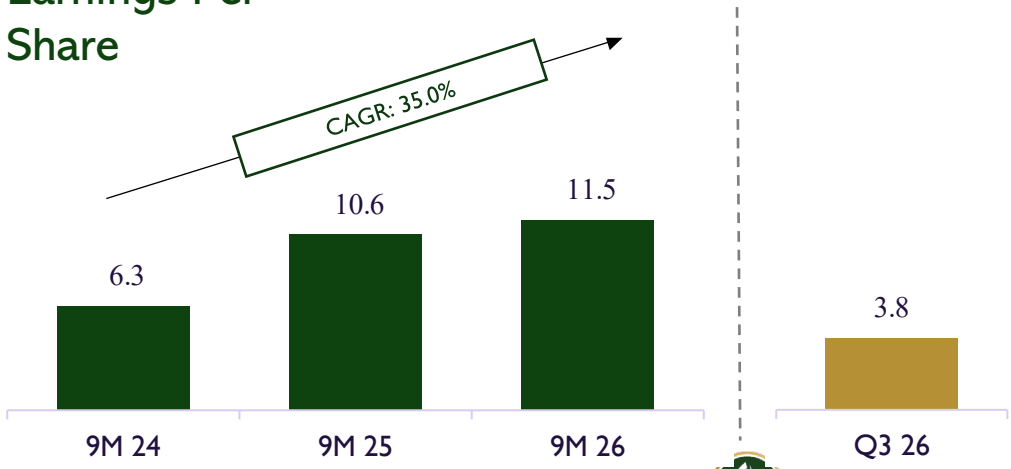
(KWD millions)



Highlights

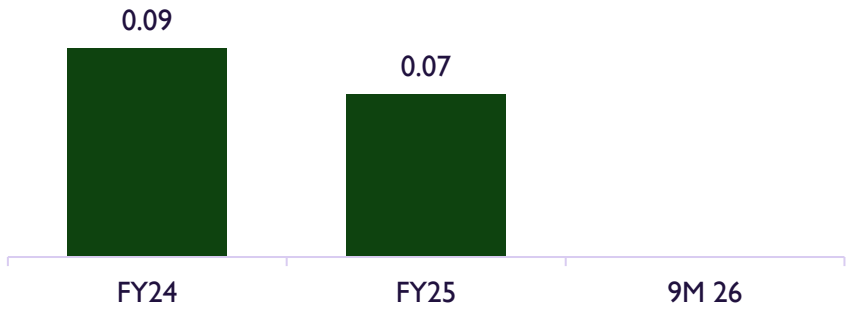
- **EBITDA** declined 9.1% YoY in Q3 to KWD 4.4 million, mainly due to the strategic repricing of the 3,000HP KCAD rigs, along with lower rig-move and ancillary revenue, and a 36.1% YoY rise in G&A. For 9M 2026, EBITDA grew 13.1% to KWD 13.4 million, with the margin moderating 237 bps to 49.6%.
- **Net profit** was up 20.3% YoY to KWD 2.1 million in Q3 and 62.9% to a record KWD 6.5 million in 9M 2026. This reflects resilient operating earnings, investment income, and the absence of convertible preference share finance costs following their conversion in October 2025.

Earnings Per Share



Key Operational Highlights

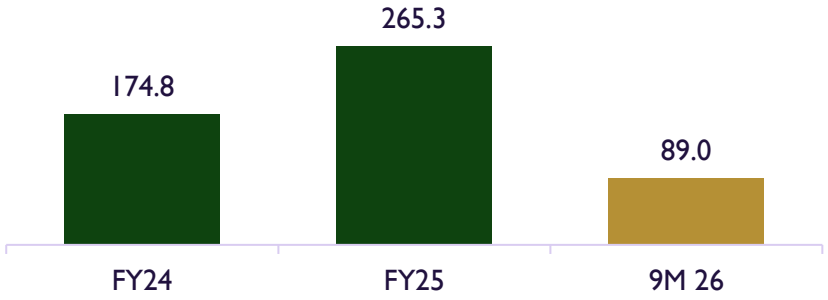
Lost Time Incident Rate (LTI



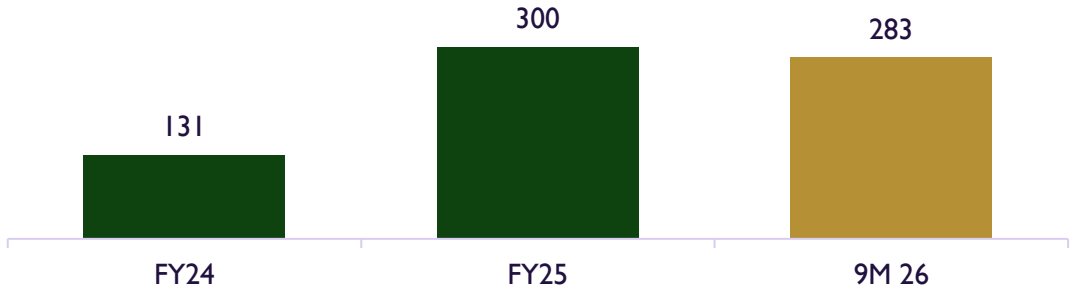
Highlights

- **Safety and productivity**: LTIR has been consistently zero in 2026, down from 0.07 in FY25. NPT has totaled about 89 hours over 9M 2026, against 265 hours in FY25.
- **Rig moves:** The company completed 283 rig moves in 9M 2026, which is nearing the levels witnessed in FY25, and well above FY24. The quarterly decline from 103 to 81 reflects a steadier pace, as rigs are being redeployed quickly without compromising safety or utilization rate.
- AEC continues to maintain robust HSE records, which is embedded in the company's culture, and is an important competitive advantage in the market.

Non-Productive Time (NPT) – in hours

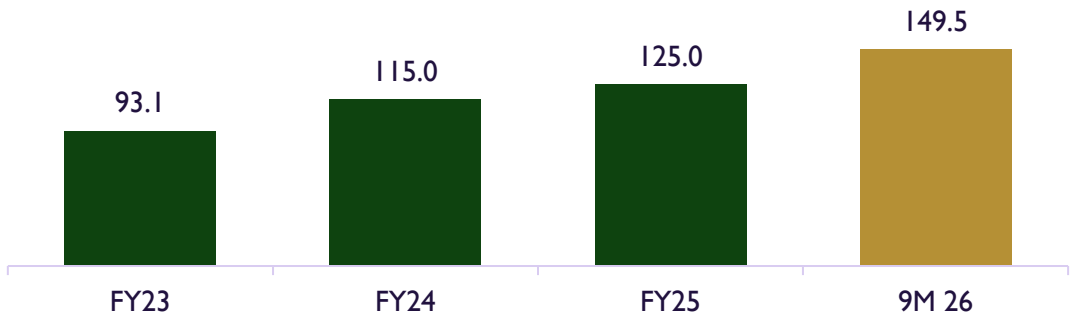


Rig Moves

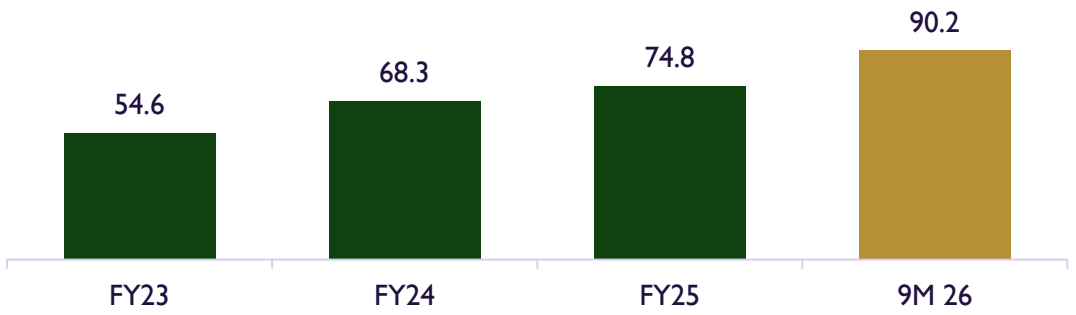


Balance Sheet Position

Fixed Assets
(KWD millions)



Total Borrowings
(KWD millions)

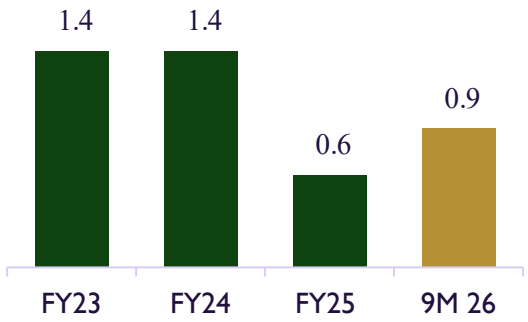


Highlights

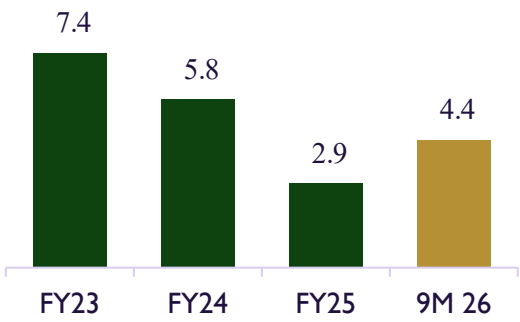
- **Fixed assets** reached KWD 149.5mn at 9M 26, up about 20% YTD, supporting the company's backlog execution and future earnings.
- **Funding mix:** Total debt increased to KWD 90.2mn from 74.8mn in FY25, in line with asset growth.
- **Gross borrowings** reached KWD 90.2mn, while net debt stood at KWD 78.6 million. There were KWD 28.2 million of PPE additions, KWD 8.0 million of net financial asset acquisitions and KWD 3.4 million of dividends, which were partly covered by operating cash flow.
- At 0.9x **net debt to equity**, leverage remains well within management's target range of 1.25x, providing room for further growth in the future.

Leverage Ratios

Net Debt / Equity



Net Debt / EBITDA



Concluding Remarks





THANK YOU

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